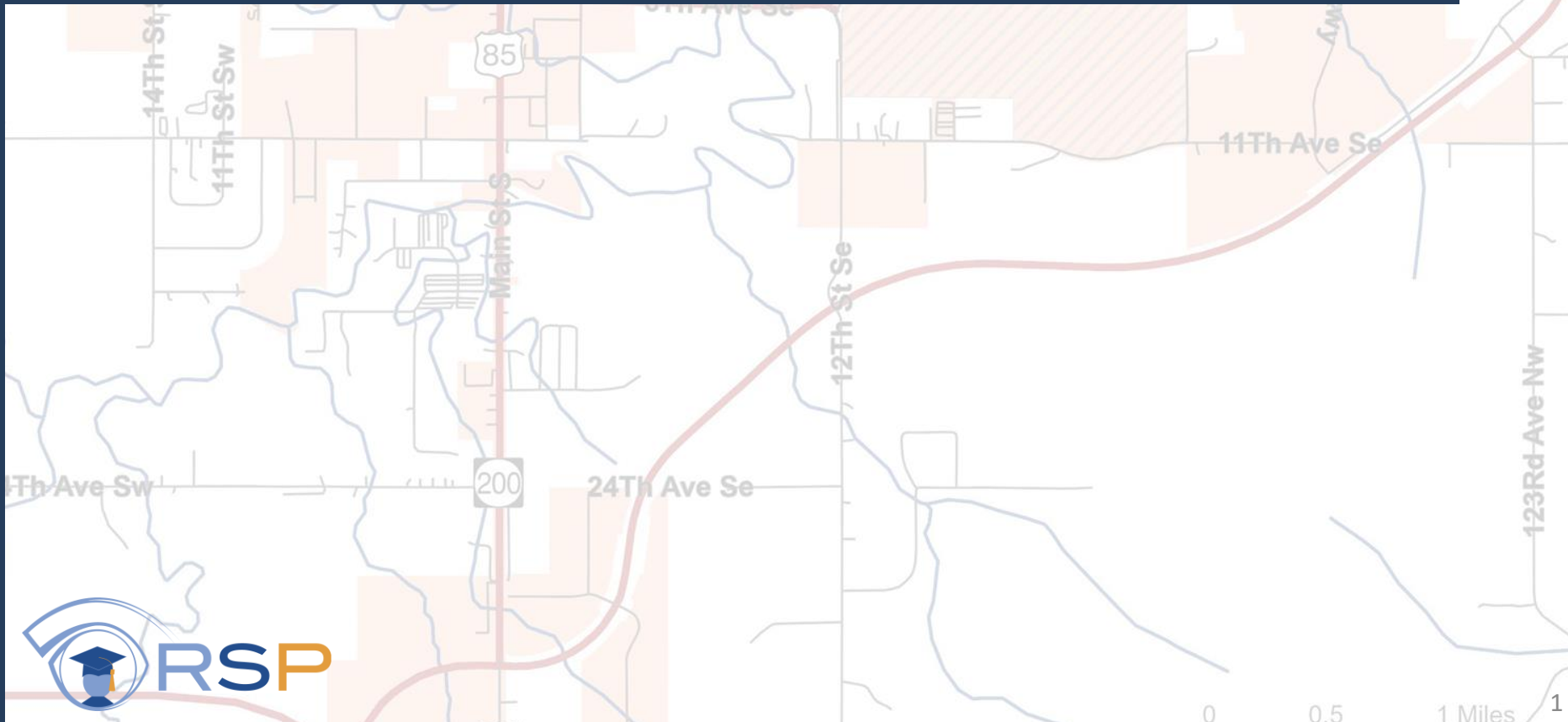


PLANNING FOR THE FUTURE

Enrollment Analysis
January 18, 2021



DISCUSSION POINTS

1 Introduction

Enrollment and Demographics (Part One)

- Key Considerations
- Maps: Planning Areas and Attendance Areas
- Sophisticated Forecast Model (SFM)
- Past Enrollment and Change
- Baseline Maps and Data

Development (Part Two)

- Population, Development, and Enrollment Trends
- Yield Rate of Students
- Maps and Data

Enrollment Projections (Part Three)

- Past, Current, Future Enrollment
- Building Projections

Moving Forward

- Next Steps
- Demographics

WHO IS RSP

- Founded in 2003
- Professional educational planning firm
- Expertise in multiple disciplines
- Over 20 Years of planning experience
- Over 80 years of education experience
- Over 20 years of GIS experience
- Projection accuracy of 97% or greater



Over **130** clients in
Arkansas, Iowa, Illinois,
Kansas, Minnesota,
Missouri, Nebraska,
North Dakota,
Oklahoma, and
Wisconsin

EXPECTATIONS

Below are some key points to think about as you examine how the analysis looked at creating a planning tool for making decisions:

- Project timeline a result of ensuring student data could represent as close as possible the Official Count with attributes that would allow RSP to forecast enrollment at a parcel level geography
- The findings were not focused on supporting or contradicting any past internal or outsourced studies – the analysis is based on data, data, and more data
- The study factored in many different data sets to provide data driven analysis that is the foundation to the RSP Statistical Forecast Model (SFM)
- Enrollment change in the community is influenced by but not limited to the birth rate, demographics, types of development and/or housing affordability
- The study does not provide specific information about which site would be best suited for a new facility or for that matter should the district build any new facility – this analysis is one portion of how to make that decision
- This analysis is based on the same grade configuration and educational programming expectations the patrons have for each student
- Projecting enrollment is not a science – like life in general some assumptions happen that may lead to greater enrollment while others toward a smaller enrollment
- The goal of this study is to help the board, administration, and public understand how to make the best decision for the students at the classroom level

MAKING IT HAPPEN

School District

- McKenzie County School District

County, City & Others

- McKenzie County
- City of Watford
- ND GIS Hub
- United States Geological Survey
- Census Bureau/ Esri



Thank you!

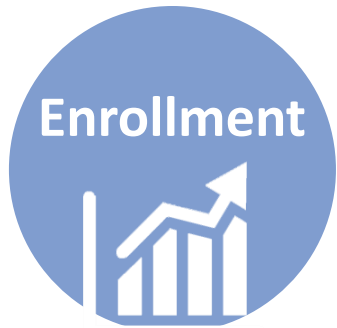
**Accurate projections are a result of the local entities providing quality data.*

**The data utilized in the analysis is the best available information each of the entities could provide at the time of the study.*

PART ONE: ENROLLMENT AND DEVELOPMENT



100,000 FOOT PERSPECTIVE



Enrollment

- Overall enrollment decreased but is forecasted to increase to over 2,300 students by 2025/26 and about 3,000 students by 2030/31
- Kindergarten enrollment will range from 180 to 250 students over next 5-years
- District increases by just nearly 670 students (+34.6%) (Annual Range: +4.7% to +8.2%)
- Elementary increases by about 430 students (+43.3%) (Annual Range: +5.5% to +11.0%)
- Middle School increases by about 70 students (+16.0%) (Annual Range: +0.1% to +6.1%)
- High School increases by about 170 students (+33.2%) (Annual Range: +3.9% to 11.4%)



Capacity

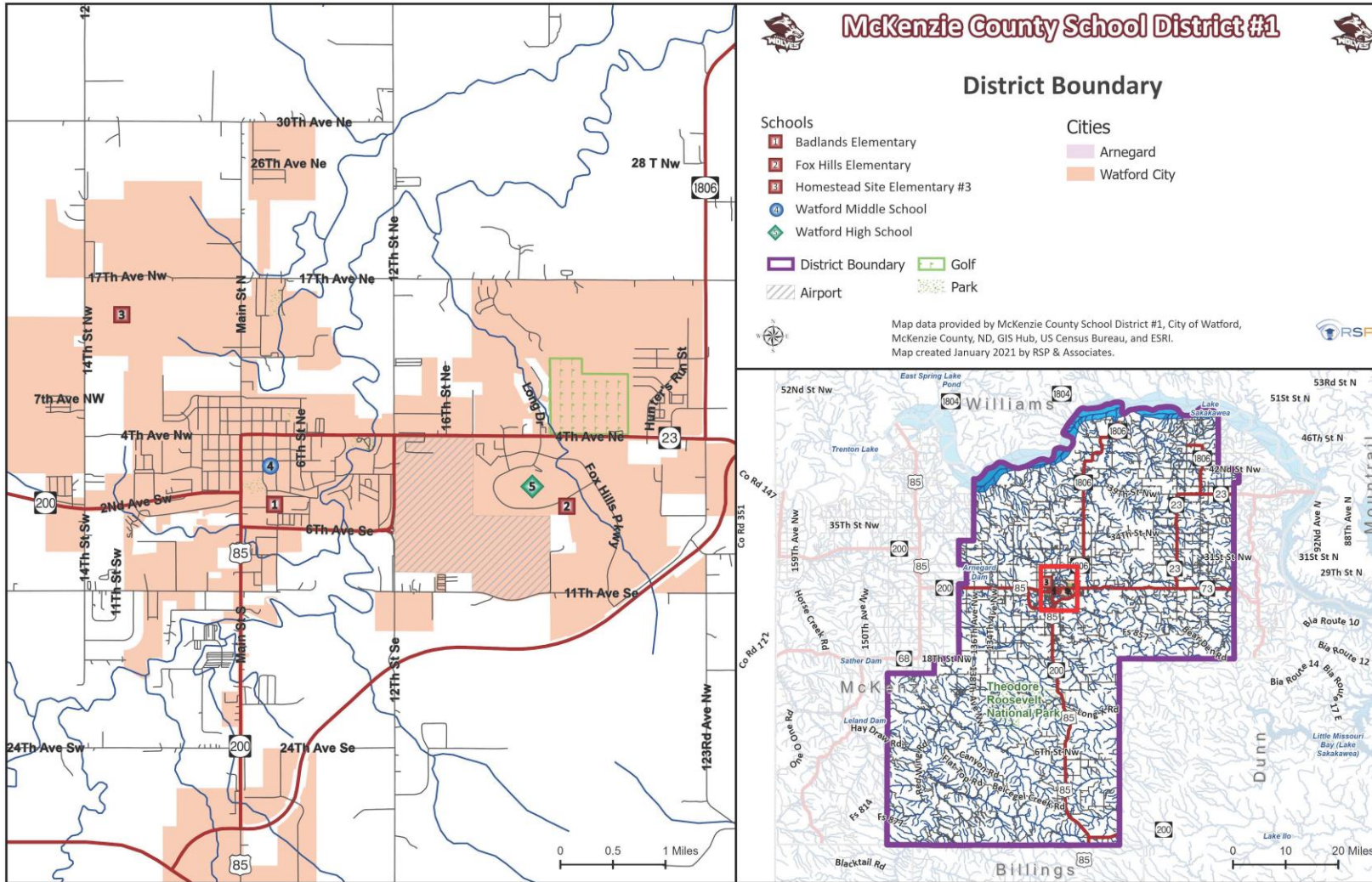
- Elementary School
 - Badlands and Fox Hills ES are projected to exceed capacity by 2025/26
 - Capacity will be relieved if 3rd ES opens in 2022/23
- Middle School
 - Watford City Middle School capacity was relieved in 2020/21 with new 6-8 grade configuration
 - Projected to exceed capacity by 2028/29
- High School
 - Not expected to exceed capacity for the next 10 years
- Capacity calculations may need change to address what was learned from COVID-19



Development

- Development is based on availability to infrastructure
- Major residential development will occur near High School in Stepping Hills and Fox Ridge
- The impact COVID-19 may have on the economy and housing starts must be monitored

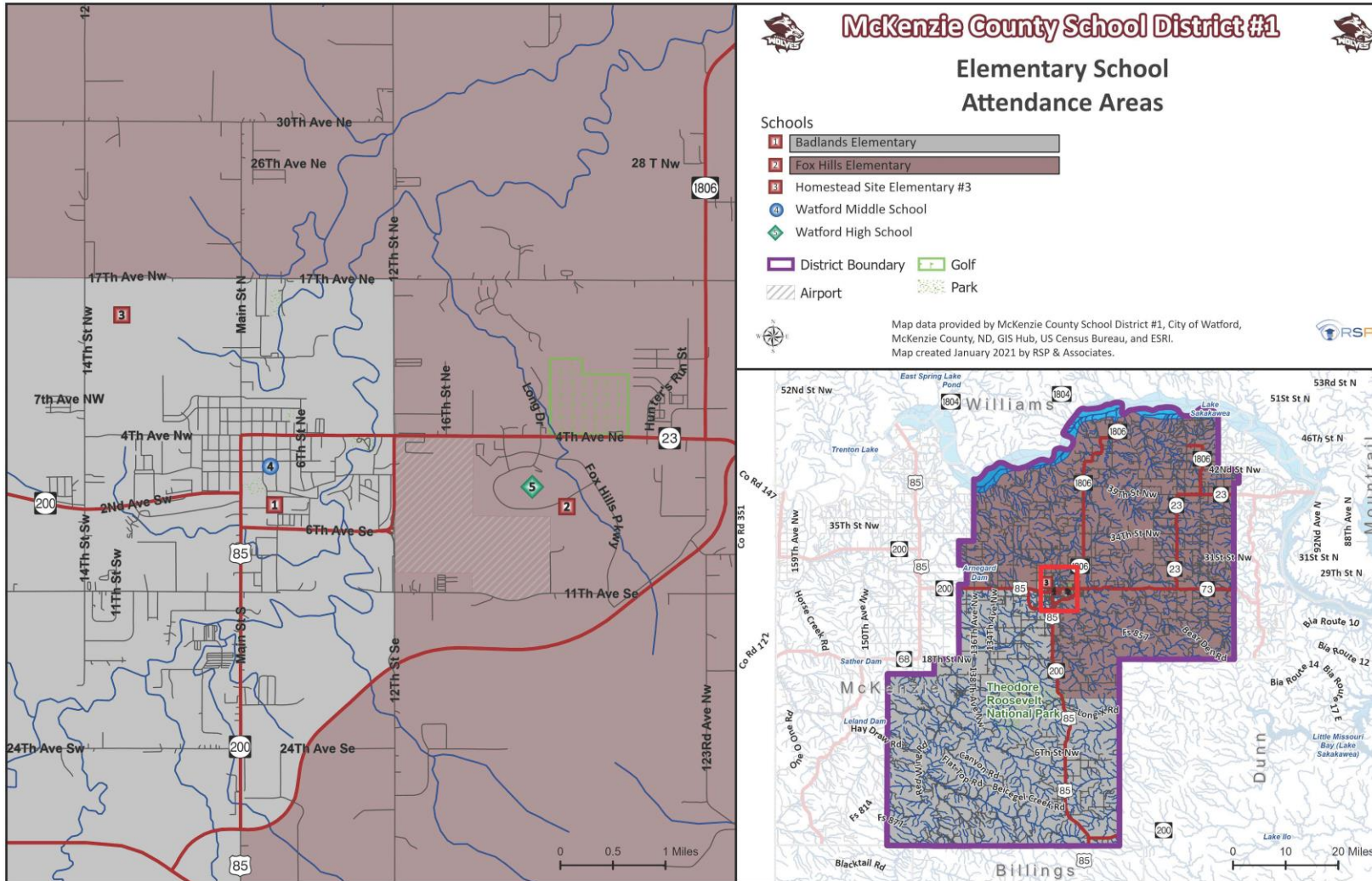
DISTRICT BOUNDARY



- District Boundary (Purple Line)
- Major Streets
- Major water features & cultural features

- Municipality Limits
 - Arnegard (Pink)
 - Watford City (Orange)

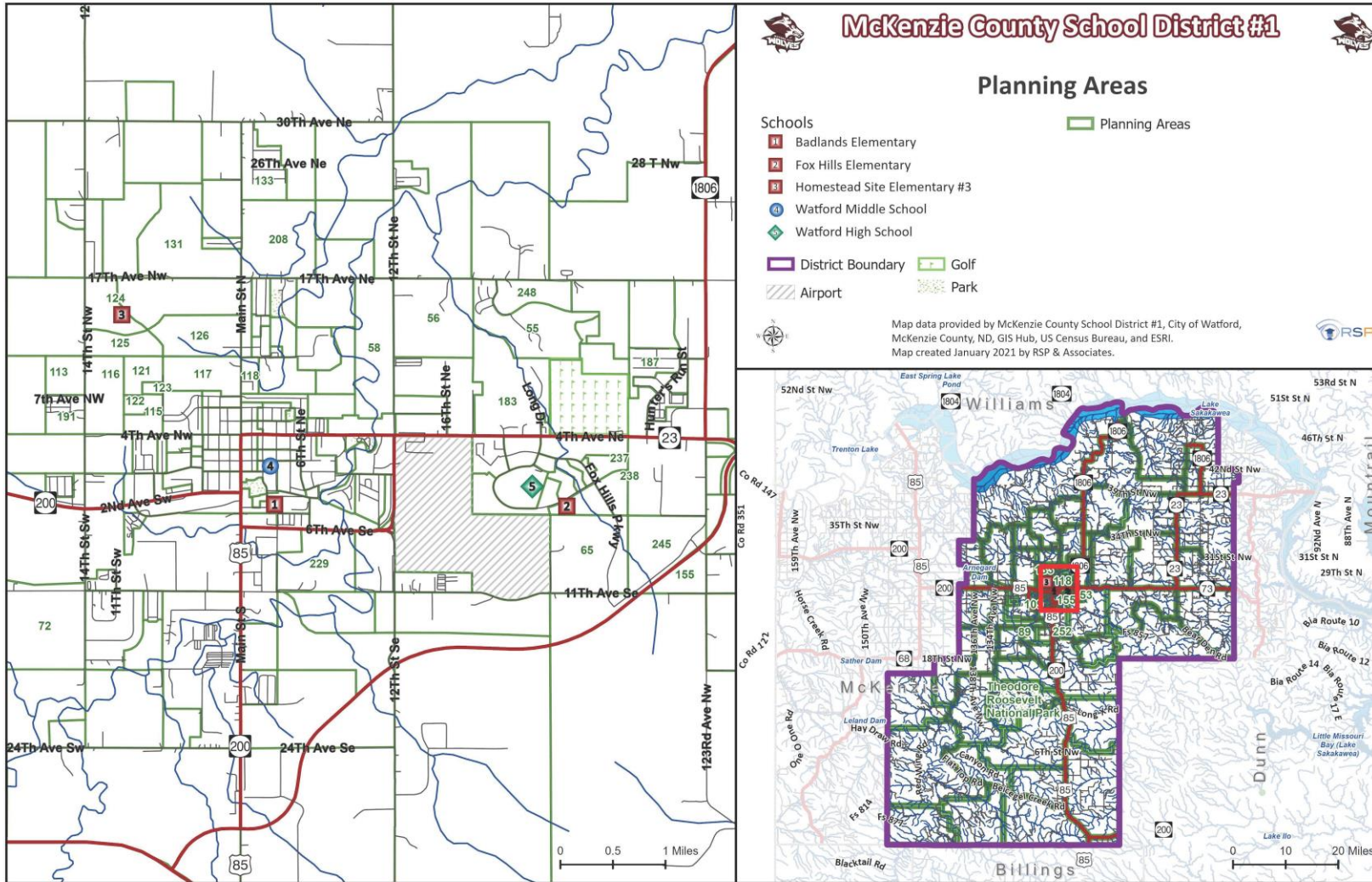
Elementary Attendance Areas



- District Boundary (**Purple Line**)
- Major Streets
- Major water features & cultural features
- Attendance Areas (**Solid Colors**)

- Badlands (**Gray**)
- Fox Hills (**Red**)
- ES configuration changed to K-5, 6-8, 9-12 in 2020/21
- ES #3 is expected to open in 2022/23

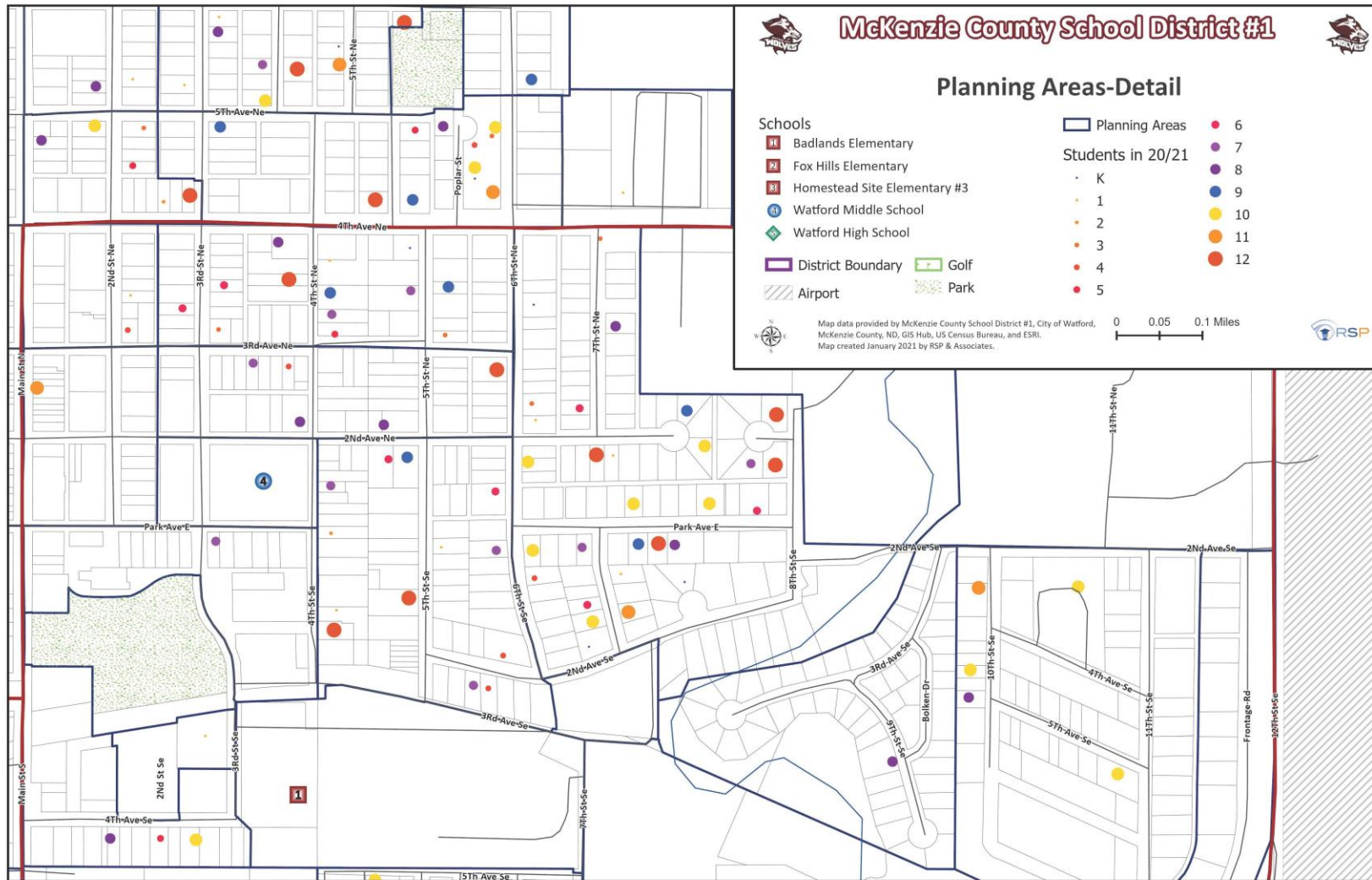
PLANNING AREAS



- There are over 250 planning areas RSP monitors for demographic, development, and enrollment data sets
 - Land Use (Residential, Commercial, Industrial)
 - Residential Density (Single-Family, Mobile Home,

- Duplex, Apartment
- Natural Features (Rivers and Creeks)
- Manmade Features (Railroad and Streets)
- Attendance Areas

DETAILED PLANNING AREAS



- Zoomed in view of Planning Areas (Green)
- Displays the power of GIS data & Information
- See where students are located by grade in relation to streets, subdivisions, and parcels
- Illustrates how the planning areas are tied to development types at the parcel level
- This example shows Planning Areas near Badlands Elementary

SOPHISTICATED FORECAST MODEL

Built-Out

$$S_{c,t,x} = S_{c-1,t-1,x} * GC$$

Let:

- S = The number of students, either an actual count or a projected count
- x = A subscript denoting an attendance area in the School District
- c = Grade level
- t = Time (Years)
- GC = Growth component either modeling enrollment increase or decrease based on historical information, expressed as a real number

Developing

$$S_{c,t,x} = S_{c-1,t-1,x} + (BP_{t,x} * R_{c,x})$$

Where:
$$BP_{t,x} = \left(\frac{(CP_x)(BT_x)(A_x)}{\sum_x (CP_x)(BT_x)(A_x)} \right) * CT$$

Let:

- S = The number of students, either an actual count or a projected count
- x = A subscript denoting an attendance area in the School District
- c = Grade level
- t = Time (Years)
- BP = Building permit forecast as given by the Building Permit Allocation Model (BPAM) model
- R_{c,x} = Student enrollment ratio of cohort c in planning area x
- CP = Capacity of a planning area as expressed by available housing units
- BT = Building history trend of a planning area
- A = An index which models the likelihood of development
- CT = Building permit control total forecast



This is the central focus of everything RSP does. The model is based on what is happening in a school district. The best data is statistically analyzed to provide an accurate enrollment forecast. The District will be able to use RSP's report and maps to better understand demographic trends, school utilization, and the timing of construction projects.

RSP SFM DETAILS

- The important factor concerning the RSP SFM is that it is a Social Science not an exact science; it identifies behavior trends to determine the propensity of them to be recreated:
- The value of the RSP SFM is how our team creates and analyzes the geography at a planning area level for any commonality which will help produce an accurate forecast
- Some of the variables examined for each planning area (but not limited to):
 - Natural Cohort (District data)
 - Planning Area Subdivision Lifecycle (RSP variable)
 - Value of Homes (County assessor data)
 - Type of Residential unit (SF, MF, DUP, TH, Resort, etc.) (County assessor data)
 - Year units were built (County assessor data)
 - Estimated female population (Census data)
 - Estimated 0-4 population (Census data)
 - Existing Land Use (County and City data)
 - Future Land Use (County and City data)
 - Capital Improvement Plan (CIP) (County and City data)
 - Future Developments (County and City data)
 - In-Migration of students (District data)
 - Out-Migration of students (District data)

BIRTH INFORMATION

McKenzie County Live Births and McKenzie County School District Kindergarten 5-Years Later

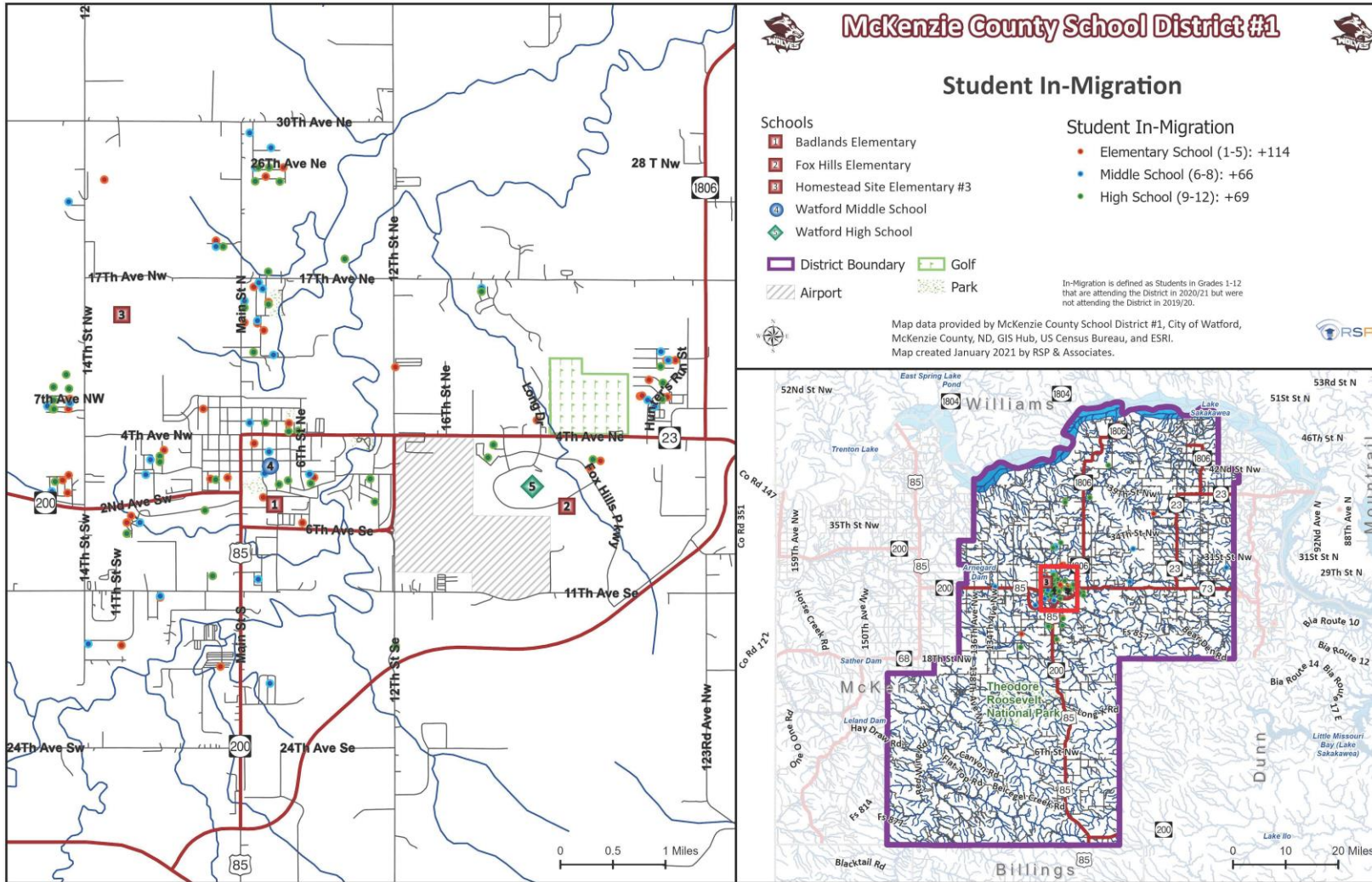
Calendar Year	# Live Births	Birth Change	% Birth Change	School Year	# Kdg	%Kdg of Live Births
2005	60			2015/16	128	241.5%
2006	64	4	6.7%	2016/17	123	112.8%
2007	60	-4	-6.3%	2017/18	145	127.2%
2008	80	20	33.3%	2018/19	194	110.2%
2009	91	11	13.8%	2019/20	186	81.6%
2010	53	-38	-41.8%	2020/21	164	71.9%
2011	109	56	105.7%	NOTES: <ul style="list-style-type: none"> • The number of Kindergarten students five years later is one variable to understand the transiency of a community • % of Kindergarten students higher than 100% indicates that there are some Kindergarten students in the district who were not born in the county • The last two years shows Kindergarten students below 100% of the total live births 5 years later 		
2012	114	5	4.6%			
2013	176	62	54.4%			
2014	228	52	29.5%			
2015	228	0	0.0%			
2016	245	17	7.5%			
2017	253	8	3.3%			
2018	237	-16	-6.3%			
2019	278	41	17.3%			
3-Year Average	256.0	11.00				
3-Year Weighted Average	260.2	16.50				

Source: North Dakota Department of Health Division of Vital Records and McKenzie County School District

Live Birth Observations

- Tracks the number of live births and the corresponding number of kindergarten students in McKenzie County five years later
- The number of live births in McKenzie County is 363.3% more in 2019 than it was in 2005
- McKenzie County School District has a range of 71.9% to 241.5% of County live births five years later
- With larger number of live births, it is likely there will be more kindergarten students five years later

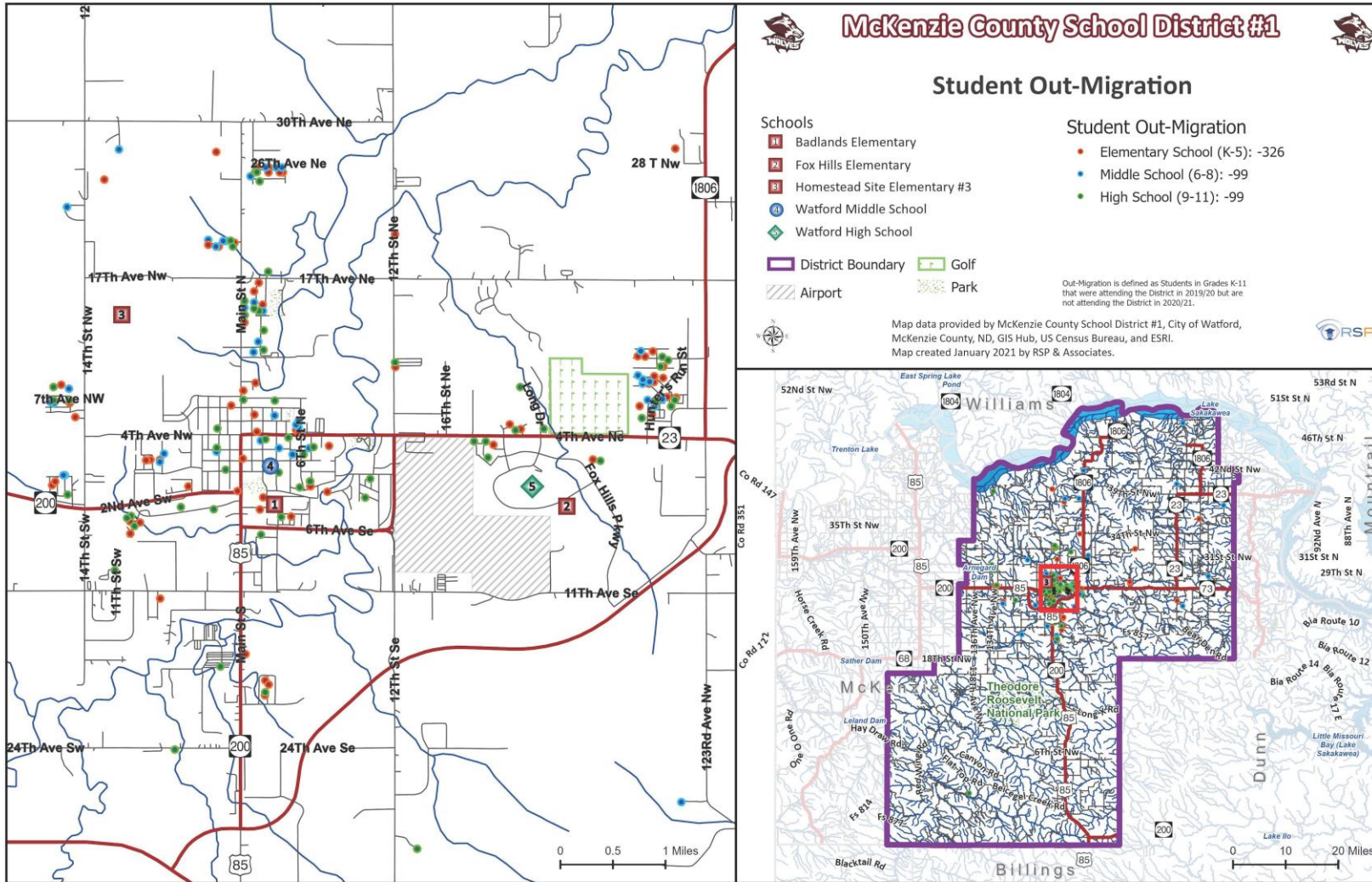
STUDENT IN-MIGRATION



- 2020/21 students who are in 1st through 12th grade that were not attending the District in 2019/20 as Kindergarten through 11th grade.
- 323 new students in 2017/18
- 469 new students in 2018/19

- 368 new students in 2019/20
- 249 new students in 2020/21
- **Significantly fewer new students came to the district in 2020/21**

STUDENT OUT-MIGRATION



- 2019/20 students who were in Kindergarten through 11th grades that are not attending the District in 2020/21 as 1st through 12th grade.
- 264 students left the district in **2017/18, Total Migration +59**
- 282 students left the district in **2018/19, Total Migration +187**
- 378** students left the district in **2019/20, Total Migration -10**
- 524** students left the district in **2020/21, Total Migration -275**
- The number of students leaving the district has been increasing over the past few years.**

ENROLLMENT BY GRADE

Enrollment By Grade

Year	K	1st	2nd	3rd	4th	5th	6th	7th	8th	9th	10th	11th	12th	Total
2005/06	26	33	26	43	34	43	30	62	44	52	43	57	49	542
2006/07	37	28	30	28	44	29	45	32	63	47	54	43	55	535
2007/08	38	39	30	33	32	41	34	48	34	60	43	55	44	531
2008/09	38	40	35	30	29	36	41	36	50	36	63	39	48	521
2009/10	40	40	41	39	34	34	39	43	37	49	42	59	40	537
2010/11	44	48	41	39	45	37	32	43	47	45	55	43	62	581
2011/12	65	51	65	54	50	59	49	45	57	45	51	63	44	698
2012/13	78	79	67	72	69	67	65	67	53	73	61	57	59	867
2013/14	125	109	91	91	84	94	74	84	87	66	81	64	55	1,105
2014/15	132	135	128	101	104	102	105	89	90	96	68	81	71	1,302
2015/16	128	145	133	121	102	99	99	105	85	82	84	65	68	1,316
2016/17	123	127	121	133	123	106	107	103	111	85	96	82	62	1,379
2017/18	145	127	146	129	141	123	98	113	109	119	94	96	75	1,515
2018/19	194	164	155	171	140	161	146	121	123	136	113	98	92	1,814
2019/20	186	179	165	159	172	154	148	145	117	153	118	112	84	1,892
2020/21	164	141	147	124	128	147	134	140	127	124	124	96	96	1,692

Source: McKenzie County School District #1

Enrollment Table Explanation:

- Largest class in 2020/21 – **Kindergarten (164)**
- Smallest class in 2020/21 – **11th & 12th grade (96)**
- Graduating senior class smaller than the incoming Kindergarten class
- Largest grades since 2005/06
 - **Elementary: None, Middle School: 8th grade, High School: 10th & 12th grade**

COHORT STUDENT OBSERVATION

Change By Grade from the Previous Year

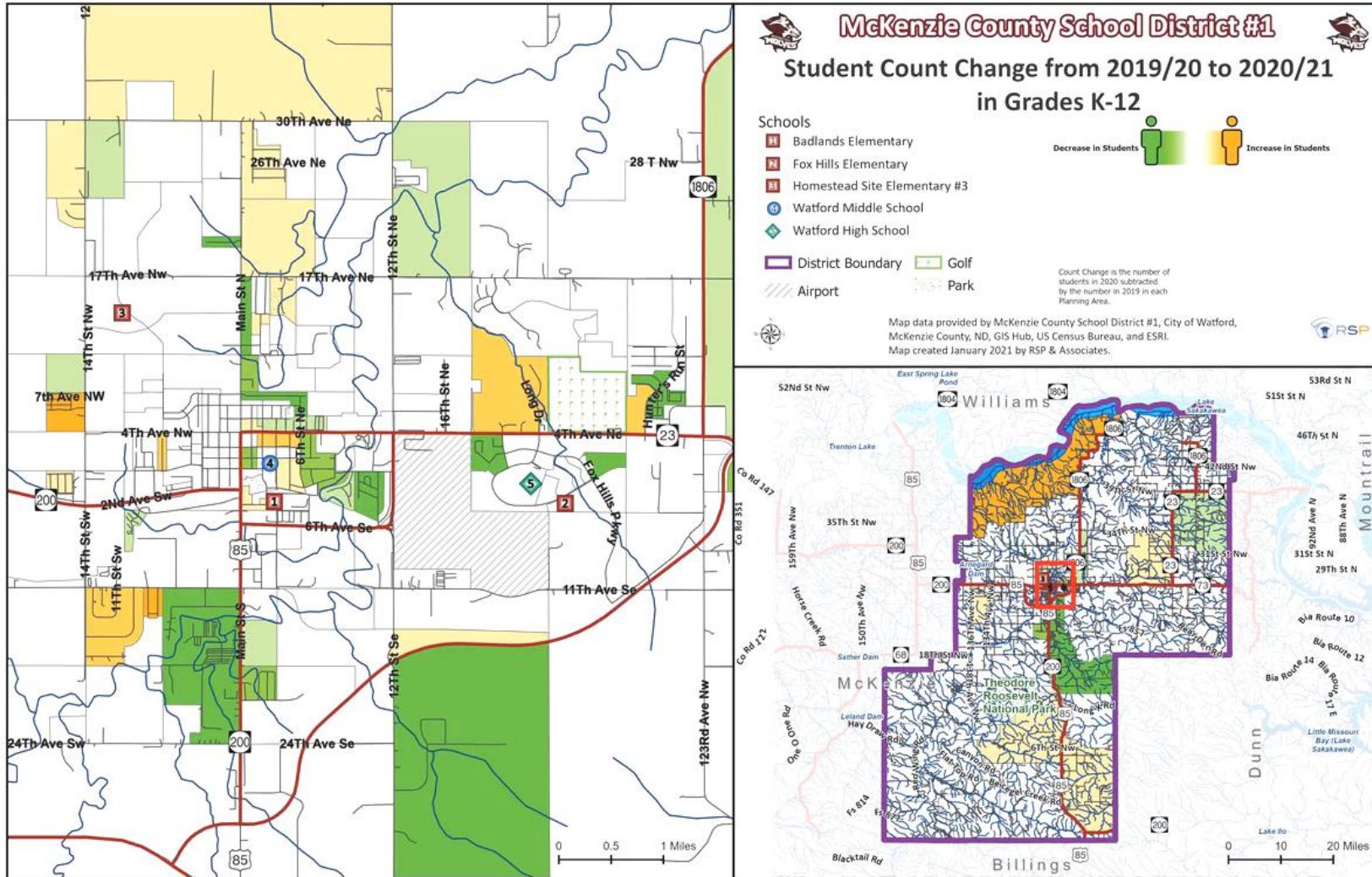
From	To	K	K 1st	1st 2nd	2nd 3rd	3rd 4th	4th 5th	5th 6th	6th 7th	7th 8th	8th 9th	9th 10th	10th 11th	11th 12th	Total	
															Change	Percent
2005/06	2006/07	11	2	-3	2	1	-5	2	2	1	3	2	0	-2	-7	-1.3%
2006/07	2007/08	1	2	2	3	4	-3	5	3	2	-3	-4	1	1	-4	-0.7%
2007/08	2008/09	0	2	-4	0	-4	4	0	2	2	2	3	-4	-7	-10	-1.9%
2008/09	2009/10	2	2	1	4	4	5	3	2	1	-1	6	-4	1	16	3.1%
2009/10	2010/11	4	8	1	-2	6	3	-2	4	4	8	6	1	3	44	8.2%
2010/11	2011/12	21	7	17	13	11	14	12	13	14	-2	6	8	1	117	20.1%
2011/12	2012/13	13	14	16	7	15	17	6	18	8	16	16	6	-4	169	24.2%
2012/13	2013/14	47	31	12	24	12	25	7	19	20	13	8	3	-2	238	27.5%
2013/14	2014/15	7	10	19	10	13	18	11	15	6	9	2	0	7	197	17.8%
2014/15	2015/16	-4	13	-2	-7	1	-5	-3	0	-4	-8	-12	-3	-13	14	1.1%
2015/16	2016/17	-5	-1	-24	0	2	4	8	4	6	0	14	-2	-3	63	4.8%
2016/17	2017/18	22	4	19	8	8	0	-8	6	6	8	9	0	-7	136	9.9%
2017/18	2018/19	49	19	28	25	11	20	23	23	10	27	-6	4	-4	299	19.7%
2018/19	2019/20	-8	-15	1	4	1	14	-13	-1	-4	30	-18	-1	-14	78	4.3%
2019/20	2020/21	-22	-45	-32	-41	-31	-25	-20	-8	-18	7	-29	-22	-16	-200	-10.6%
3-Yr Avg		6.3	-13.7	-1.0	-4.0	-6.3	3.0	-3.3	4.7	-4.0	21.3	-17.7	-6.3	-11.3	59.0	4.5%
3-Yr Wavg		-5.5	-24.3	-11.0	-15.0	-13.3	-4.5	-10.5	-0.5	-8.7	18.0	-21.5	-10.7	-13.3	-24.2	-0.6%

Source: McKenzie County School District #1

Cohort Change Table:

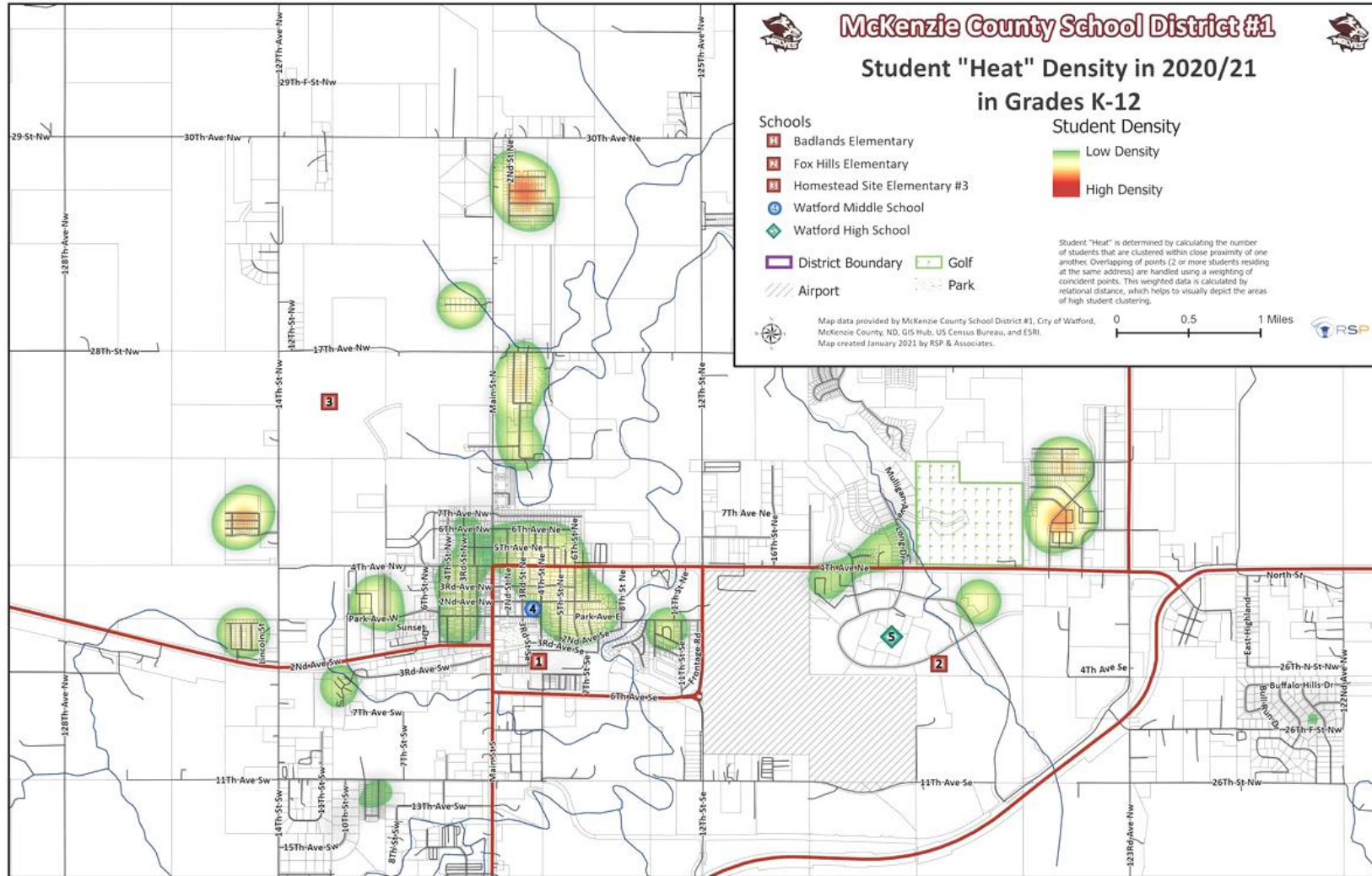
- Largest 3-year average K-12 class increase is 8th to 9th grade (+21)
- Largest 3-year average K-12 class decrease is 9th to 10th grade (-18)
- Largest increase in 2020/21 was 8th to 9th grade (+7)
- Largest decrease in 2020/21 was Kindergarten to 1st grade (-45)
- **All cohort decreased in 2020/21 besides 8th to 9th grade**
- *District has not seen a negative decrease in enrollment since the 2007/08 to 2008/09 school years*

STUDENT COUNT CHANGE



- Depicts student movement each year at each Planning Area from **2004/05** to **2020/21**
- **Orange** areas experienced an increase year to year, **Green** areas experienced a decrease, **White** areas had no net change of students between **year to year**
- New developments have a greater propensity to have more students in future years
- Current colors do not indicate area will continue to increase or decrease

STUDENT "HEAT" DENSITY



- **Red** areas depict highest density of students, **Gray** as lowest student density
- Overlapping points (2 or more students) are handled using a weighting of coincident points
- This analysis helps with understanding student population and geographic proximity to schools
- Some new areas do not necessarily lead to similar yield rates of like developments
- Student density continues to increase in newer multi-family developments

ENROLLMENT OBSERVATIONS

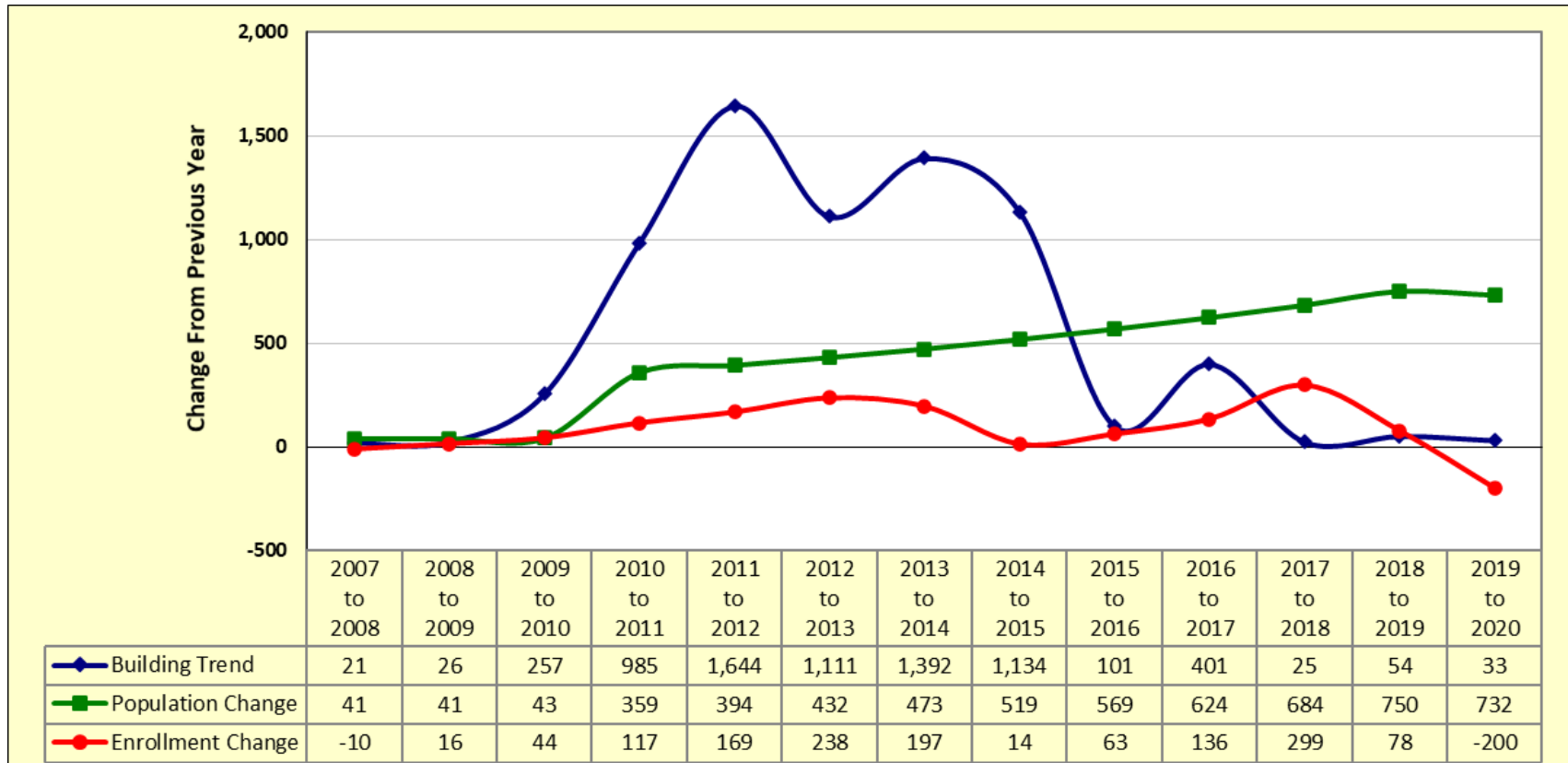
The following are some general enrollment observations:

- COVIC-19 had an impact on the 2020/21 enrollment
 - Started the school year off with face-to-face learning and gave families the option of all online learning
 - District is following the guidance of the governor and health department to determine learning model
- **First decrease in enrollment the district has seen since the 2008/09 school year**
 - This could be an impact of COVID-19 and need to be monitored to determine if this enrollment will be a new trend
- The district has maintained contiguous boundaries for elementary schools
- RSP & Associates monitors over **250** planning areas for demographic, development, and enrollment data sets
- Direct correlation between women in childbearing ages (15-49) and where children (0-4) reside (monitoring demographic impact of millennials)
- Enrollment tends to change from grade to grade each year at each level
 - Large increase happened from 8th to 9th grade (+7 students)
 - Large decrease happened from Kindergarten to 1st grade (-45 students)
 - **All grades, but 8th to 9th, had a cohort decrease (similar to last year) in 2020/21**
- Greatest student density is increasing in newer developments like Hunters Run, Emerald Ridge, and Bison Blue
- Least student density in rural areas of the district
- The slowdown in housing makes it a challenge for new households to find affordable homes or the type of housing they would like to ultimately reside in

PART TWO: DEVELOPMENT



POPULATION, DEVELOPMENT, & ENROLLMENT



Source: Census Estimates, Watford City, McKenzie County School District #1 Enrollment and RSP SFM & Demographic Models

Graphic Explanation

- Census data indicates an increasing population (Forecasted to increase annually 3.94%)
 - Households moving into the district appear to have more children which are school aged
 - Families making choices to live where jobs are, meaning living in multi-family housing
- Building trend indicates there has been steady new residential activity (Anticipated to increase)
 - Census data indicates in 2020 there was a 17.4% vacancy (Estimate from July 2020)
 - Increase from 2012 to 2015 were the multi-family residential units that came online
 - Anticipating more single-family development to be completed within the next couple of years
- Student Enrollment growth decreased negatively
 - Smaller elementary grades will likely mean less enrollment at the middle and high school grades

STUDENT YIELD RATE

Single-Family (SF)

Schools	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Avg
Badlands Elementary	0.13	0.12	0.12	0.12	0.13	0.12	0.12	0.14	0.11	0.12	0.12	0.13	0.12	0.12	0.13	0.13	0.12	0.12
Fox Hills Elementary	0.28	0.27	0.27	0.25	0.19	0.21	0.17	0.15	0.11	0.17	0.17	0.18	0.16	0.17	0.19	0.19	0.19	0.2
District (K-5):	0.17	0.16	0.15	0.16	0.15	0.14	0.14	0.14	0.11	0.14	0.14	0.15	0.14	0.14	0.16	0.16	0.15	0.15

Source: McKenzie County School District, McKenzie County, & Watford City

Multi-Family (MF)

Schools	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	Avg
Badlands Elementary	0.09	0.07	0.06	0.07	0.06	0.08	0.08	0.05	0.05	0.08	0.08	0.07	0.06	0.07	0.09	0.09	0.07	0.07
Fox Hills Elementary	0.47	0.28	0.23	0.25	0.22	0.24	0.19	0.08	0.06	0.08	0.06	0.05	0.07	0.08	0.11	0.1	0.08	0.16
District (K-5):	0.13	0.1	0.08	0.1	0.08	0.11	0.09	0.06	0.05	0.08	0.07	0.06	0.06	0.07	0.1	0.1	0.07	0.08

Source: McKenzie County School District, McKenzie County, & Watford City

Single-Family Table Explanation

- Depicts elementary (K-5) enrollment and the corresponding yield rate for the last fifteen years
- Single-Family residential yield rate average has slightly decreased over the past decade
- Adding newer housing inventory typically can increase the yield rate – type of housing must be monitored
- From 2004 to 2020 there were approximately **1,963** single family units added to the building inventory

Multi-Family Table Explanation

- Multi-family consists of any residential unit that would be classified as Townhome, Duplex, Apartment, and mobile home – basically everything other than single-family
- Multi-Family has decreased near half over the past decade
- Multi-Family residential average (.08) has a lower student yield rate when compared to Single-Family residential (.15) within the district
- From 2004 to 2020 there were approximately **5,270** multi-family units added to the building inventory
- Adding newer housing inventory typically can increase the yield rate
 - The Heat map assists in understanding how that has changed over time (Page 20)
 - Residential unit activity provides the basis for timeline and where units likely are built (Page 27)

Other Enrollment Trends

2017

DevType	InMigration	OutMigration	NetMigration
Single Family	79	-97	-18
Multi-Family	228	-151	77
Unmatched	4	-6	-2
Out of District	12	-10	2
All	323	-264	59

2018

DevType	InMigration	OutMigration	NetMigration
Single Family	129	-85	44
Multi-Family	334	-186	148
Unmatched	0	-1	-1
Out of District	6	-10	-4
All	469	-282	187

2019

DevType	InMigration	OutMigration	NetMigration
Single Family	102	-129	-27
Multi-Family	248	-241	7
Unmatched	10	-1	9
Out of District	8	-7	1
All	368	-378	-10

2020

DevType	InMigration	OutMigration	NetMigration
Single Family	86	-177	-91
Multi-Family	153	-334	-181
Unmatched	5	-7	-2
Out of District	5	-6	-1
All	249	-524	-275

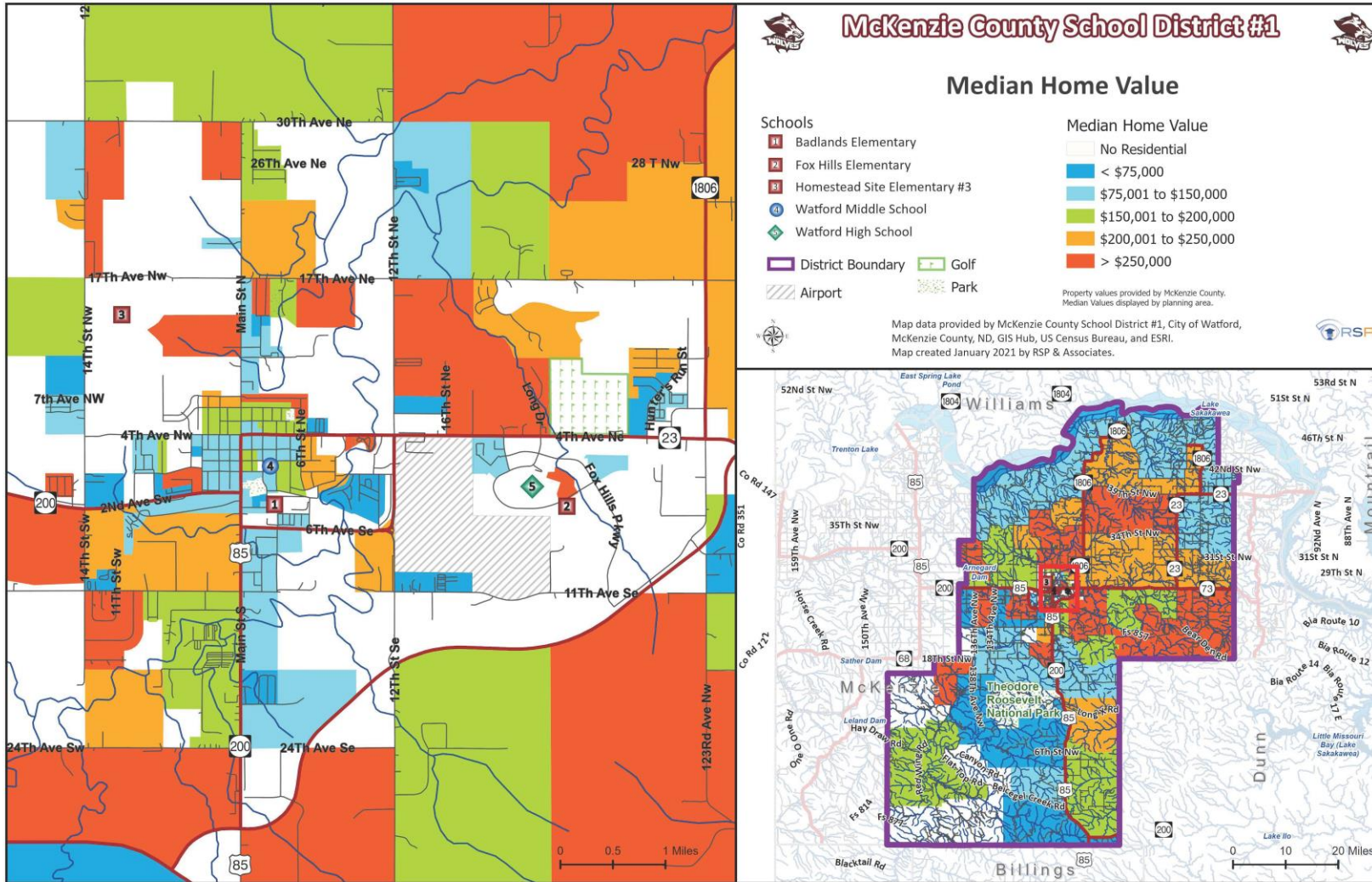
Migration Trends

- Tables show the migration patterns of students for the last 4 years by development type
- Highest migration is from students living in multi-family households, likely due to the transiency of the oil industry
- 2020 had an overall net decrease in all development types

NOTES:

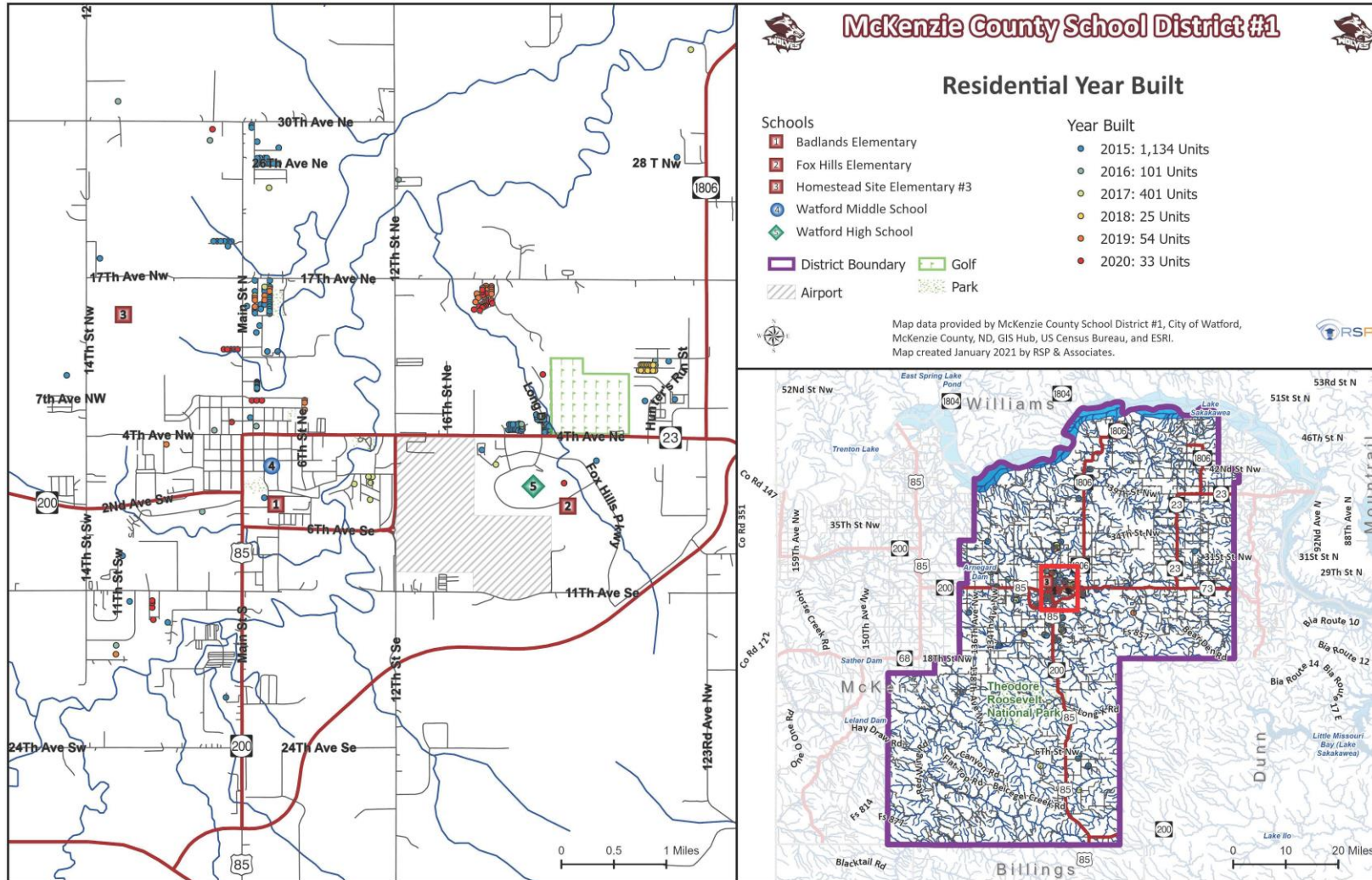
- Does not include incoming Kindergarten (always new) or outgoing 12th grade students (always leave)
- Does not include Kindergarten or 12th grade students who are retained in that same grade the following school year
- Number of kids by type from previous year to the following year
- Significant change in people remaining in the district
- Greater number of student decrease in multi-family development

MEDIAN HOME VALUE



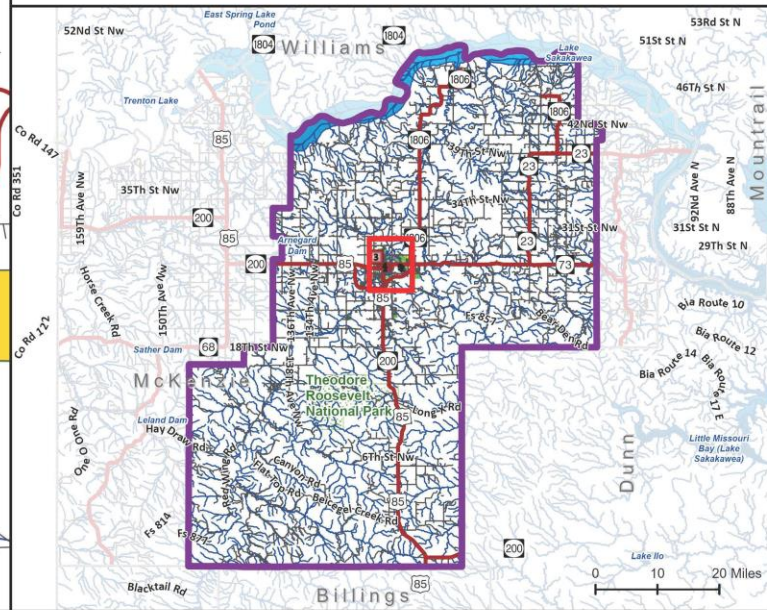
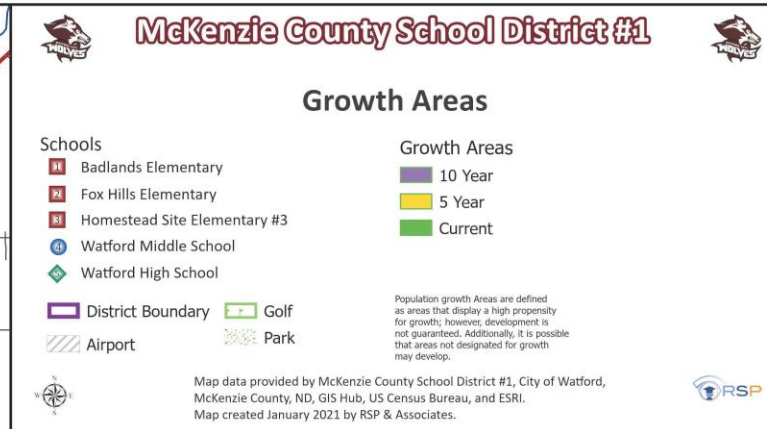
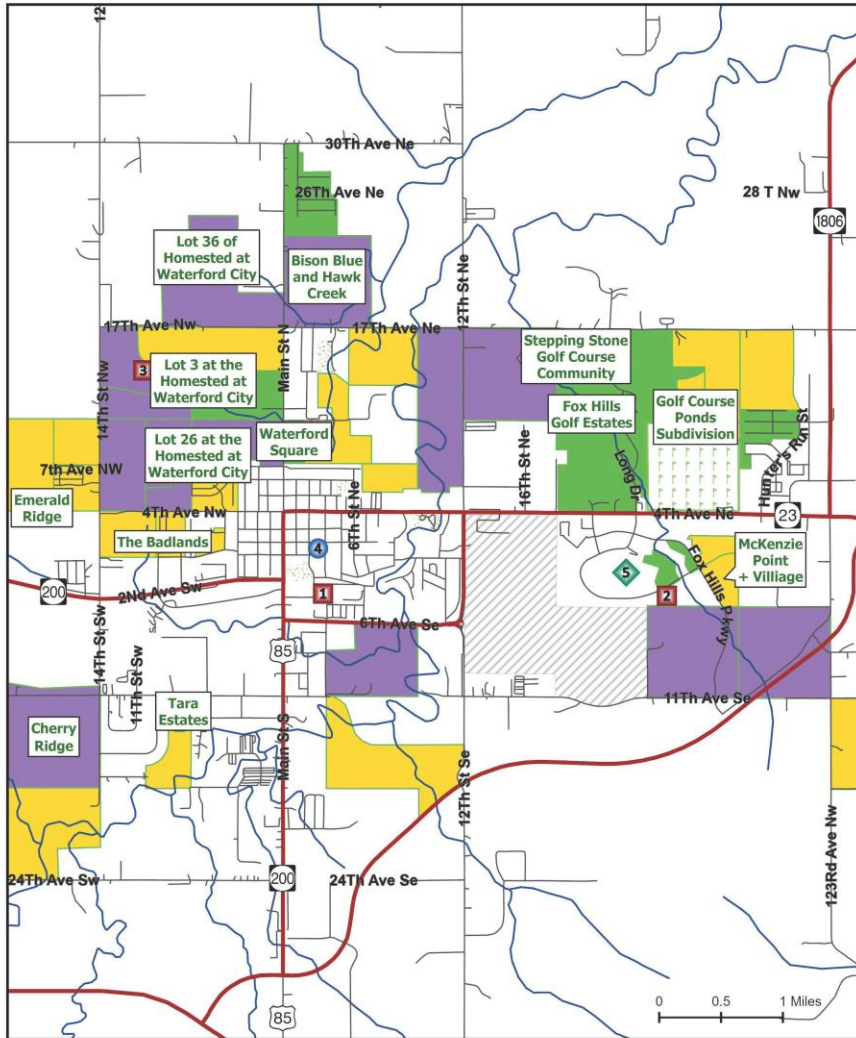
- Based on assessed Home Value as provided and maintained by the county assessor's office
- Home values correlated to socio-economic status – new areas tend to be the least affordable
- Areas shaded in **Orange** and **Red** have the greatest Median Home Value, **Blue** represents the greatest affordability

RESIDENTIAL YEAR BUILT



- Reveals the build out and timing of residential development within the district
- Some new areas do not necessarily lead to similar yield rates of like developments
- While areas may be platted for residential it may take several years for houses to be built and new student residents to move in
- Colors of dots represent a specific year according to the county assessor's office
- Type of housing is monitored as some planning areas (single-family or multi-family) do not necessarily lead to similar yield rates and may change from year to year

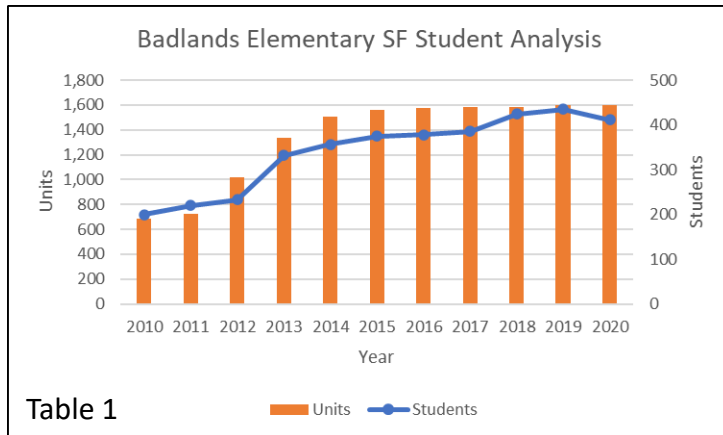
GROWTH AREAS



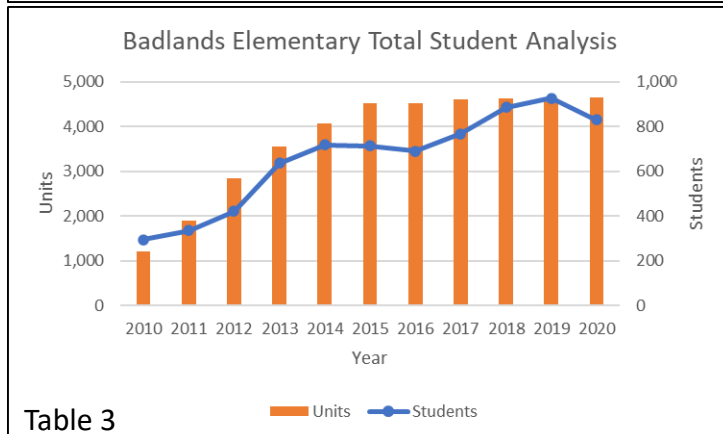
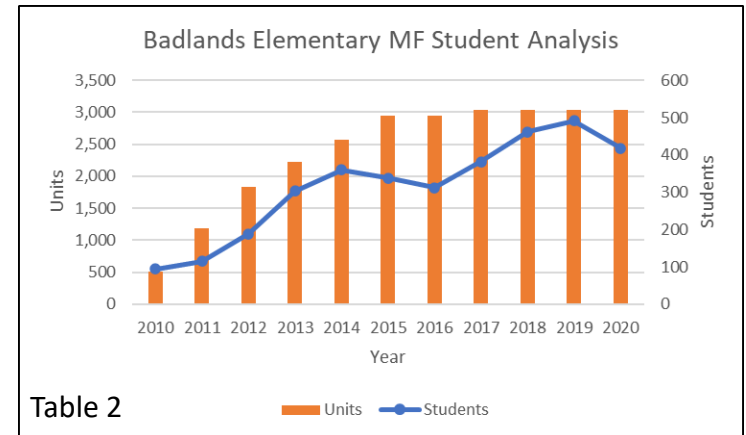
- Identifies where development activity is happening (**Green**)
- Identifies possible areas that could develop
 - **Yellow:** 1-5 years
 - **Purple:** likely 6-10 years
- The market and property owners desire to build guides the

- timing of development. Other properties not shown might develop while some shown might not develop
- Majority of residential development will happen in Stepping Stone and Fox Hill

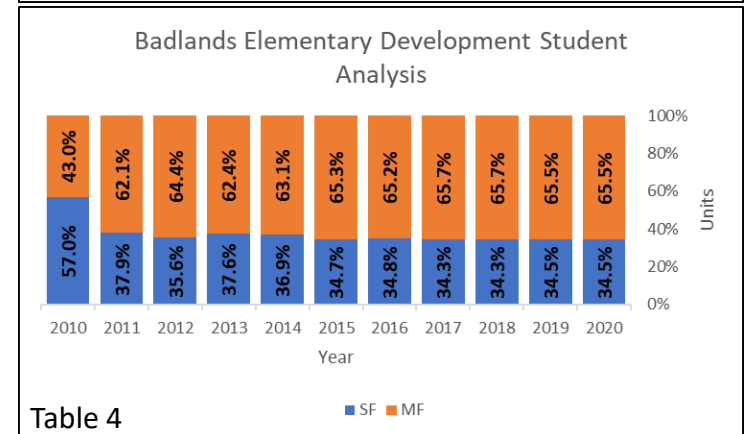
Badlands ES Boundary Analysis



Overall,
students
increased
by 181.0%



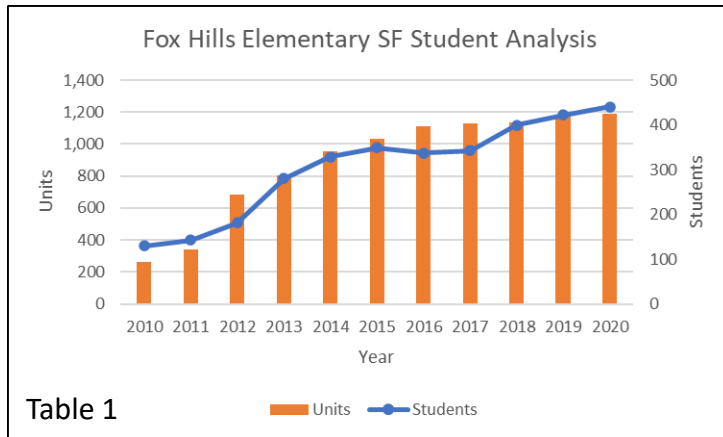
Overall,
Development
increased by
287.5%



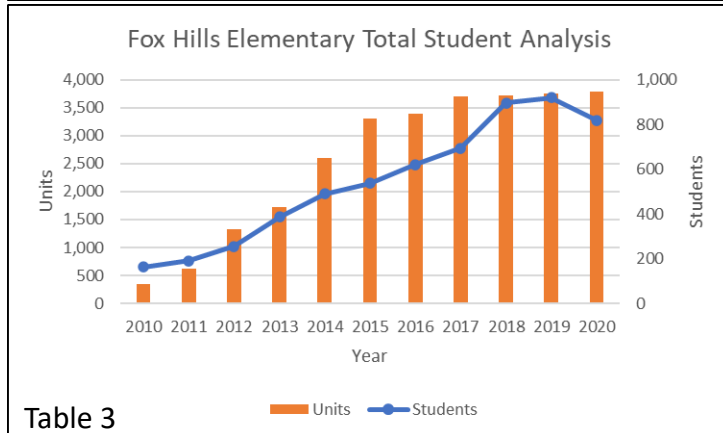
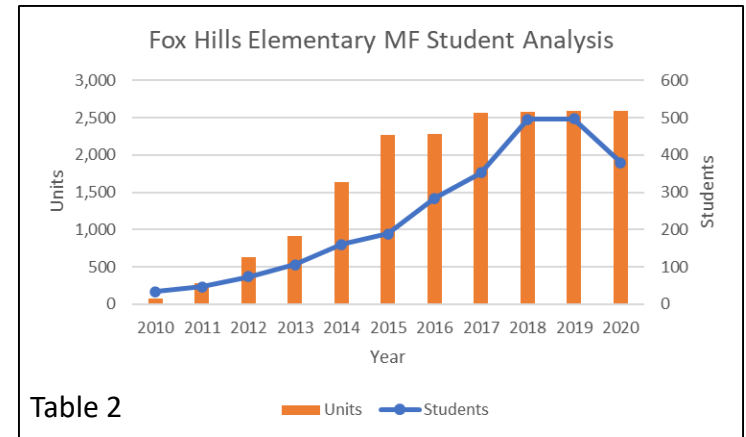
■ **Notes:**

- Table 1: The number of Single-Family (SF) units available by year in Badlands ES boundary and the number of K-12 students attending
- Table 2: The number of Multi-Family (MF) units available by year in Badlands ES boundary and the number of K-12 students attending
- Table 3: : The number of total units available by year in Badlands ES boundary and the number of K-12 students attending
- Table 4: The percentage of units by development type (Blue is SF and Orange is MF)
- Multi-family development continues to increase in the Badlands ES boundary

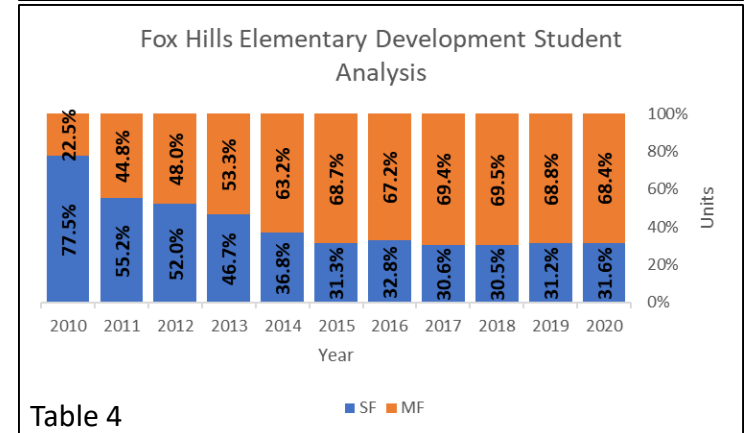
Fox Hills ES Boundary Analysis



Overall,
students
increased
by 399.4%



Overall,
Development
increased by
1,004.7%



▪ **Notes:**

- Table 1: The number of Single-Family (SF) units available by year in Badlands ES boundary and the number of K-12 students attending
- Table 2: The number of Multi-Family (MF) units available by year in Badlands ES boundary and the number of K-12 students attending
- Table 3: : The number of total units available by year in Badlands ES boundary and the number of K-12 students attending
- Table 4: The percentage of units by development type (Blue is SF and Orange is MF)
- Multi-family development continues to increase in the Fox Hills ES boundary

Development Activity

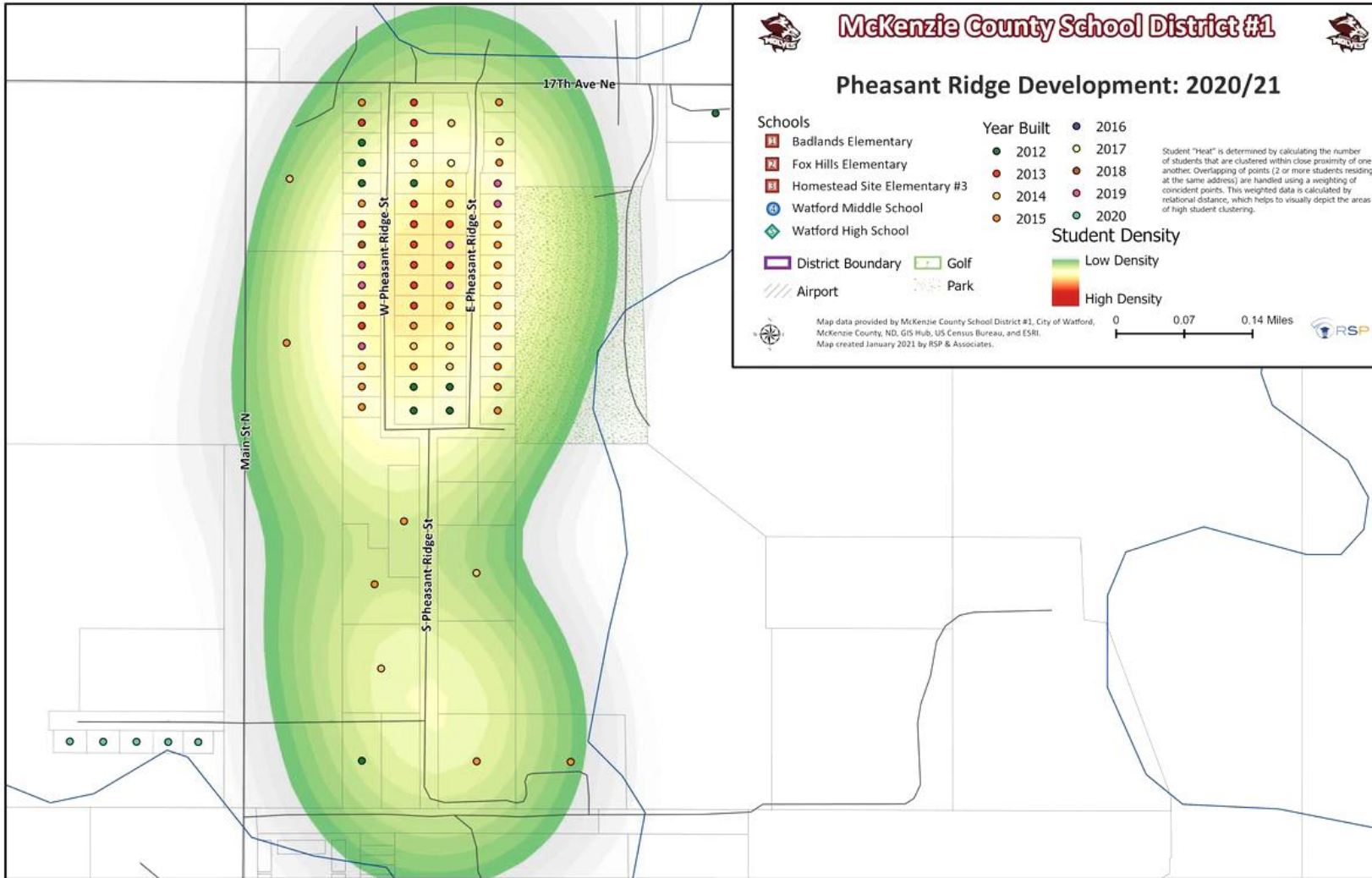
Planning Area Name	Growth Area	Existing Units	Potential Units	Acres	Planning Area Name	Growth Area	Existing Units	Potential Units	Acres
Bison Blue and Hawk Creek	Current	225	60	70.16	North of Future Halm Drive, Homestead at Waterford City	5 Year	0	73	124.86
Buffalo Hills Drive	Current	0	27	139.81	North of water treatment	5 Year	1	160	74.98
Countryside Estates	Current	8	65	161.63	Pheasant Ridge Sub	5 Year	0	128	22.44
Fox Hills Golf Estates	Current	38	105	171.59	South of Tara Estates	5 Year	0	122	36.78
Fox Hills Village Stenehjem Development (North)	Current	0	25	6.58	South of Waterford City Limits	5 Year	0	336	143.39
Fox Hills Village Stenehjem Development (South)	Current	4	58	13.61	Stepping Stone Golf Course Community	5 Year	0	100	10.73
Longview Subdivision	Current	61	62	159.91	The Badlands	5 Year	168	84	25.43
Lot 3 at the Homestead at Waterford City	Current	5	171	89.44	The Highlands	5 Year	0	105	45.00
Prairie Woodlands Subdivision	Current	25	86	140.28	West of Hunter's Run	5 Year	0	388	80.78
Silver Springs	Current	90	39	39.20	Bison Blue and Hawk Creek	10 Year	7	300	151.18
Stepping Stone Golf Course Community	Current	34	283	191.33	Cherry Ridge	10 Year	0	500	370.32
Tara Estates	Current	33	50	14.99	Inbetween Emerald Ridge and the Highlands	10 Year	0	195	79.67
The Crossings (Phase 1B, 182 Efficiency Apartments)	Current	0	28	9.27	Lot 20 at the Homestead at Waterford City	10 Year	0	118	58.07
Waterford Square	Current	14	134	16.91	Lot 22 at the Homestead at Waterford City	10 Year	0	114	47.31
Badlands Development LLC (North of Park Ave W)	5 Year	0	22	12.31	Lot 24 at the Homestead at Waterford City	10 Year	0	47	32.89
Cherry Ridge	5 Year	0	500	293.91	Lot 25 at the Homestead at Waterford City	10 Year	0	17	6.52
East of Pheasant Ridge Sub	5 Year	0	120	48.56	Lot 26 at the Homestead at Waterford City	10 Year	0	44	18.26
Emerald Ridge	5 Year	277	381	160.08	Lot 36 of Homestead at Waterford City	10 Year	0	210	166.44
Future Development West of Buffalo Hills Drive	5 Year	1	415	177.08	North of new Watford City Police Department	10 Year	0	263	112.14
Future growth near The Badlands	5 Year	0	0	49.18	North of the Highlands and West of Watford Square	10 Year	0	166	73.18
Golf Course Ponds Subdivision	5 Year	0	96	32.09	Northwest of 11th Ave SE at 123rd Ave NW	10 Year	0	106	45.23
Hospitality Assoc LLC	5 Year	0	65	28.80	South of 17th Ave NE	10 Year	2	110	164.70
McKenzie Park	5 Year	60	0	19.03	South of Fox Hills Village	10 Year	0	400	272.76
McKenzie Point + Village	5 Year	0	0	27.41	West of 12th St NE	10 Year	0	100	139.60
NE of Watford City Golf Course	5 Year	0	191	81.60	West of the Highlands	10 Year	0	50	22.25

Source: City of Watford, McKenzie County, and RSP

Notes:

- Table has been created to illustrate the type and amount of potential development
- The growth area shows how the areas that can be developed have a timing variable associated which assists in forecasting future student enrollment
- There are **7,219 units** that could be built
- The speed in which any developments are built are influenced by who owns the property, access to infrastructure, and economic indicators
- About **1,193 units** in current growth areas
- About **3,286 units** are proposed to be developed within the next 5 years

Development



- This displays the growth of students in the Pheasant Ridge Development from 2008 to 2020
- **Red** areas depict highest density of students, **Gray** as lowest student density
- Overlapping points (2 or more students) are handled using a weighting of coincident points
- Student growth is slightly behind development
- Student density has decreased in the Pheasant Ridge Community in the 2020/21 school year

DEVELOPMENT OBSERVATIONS

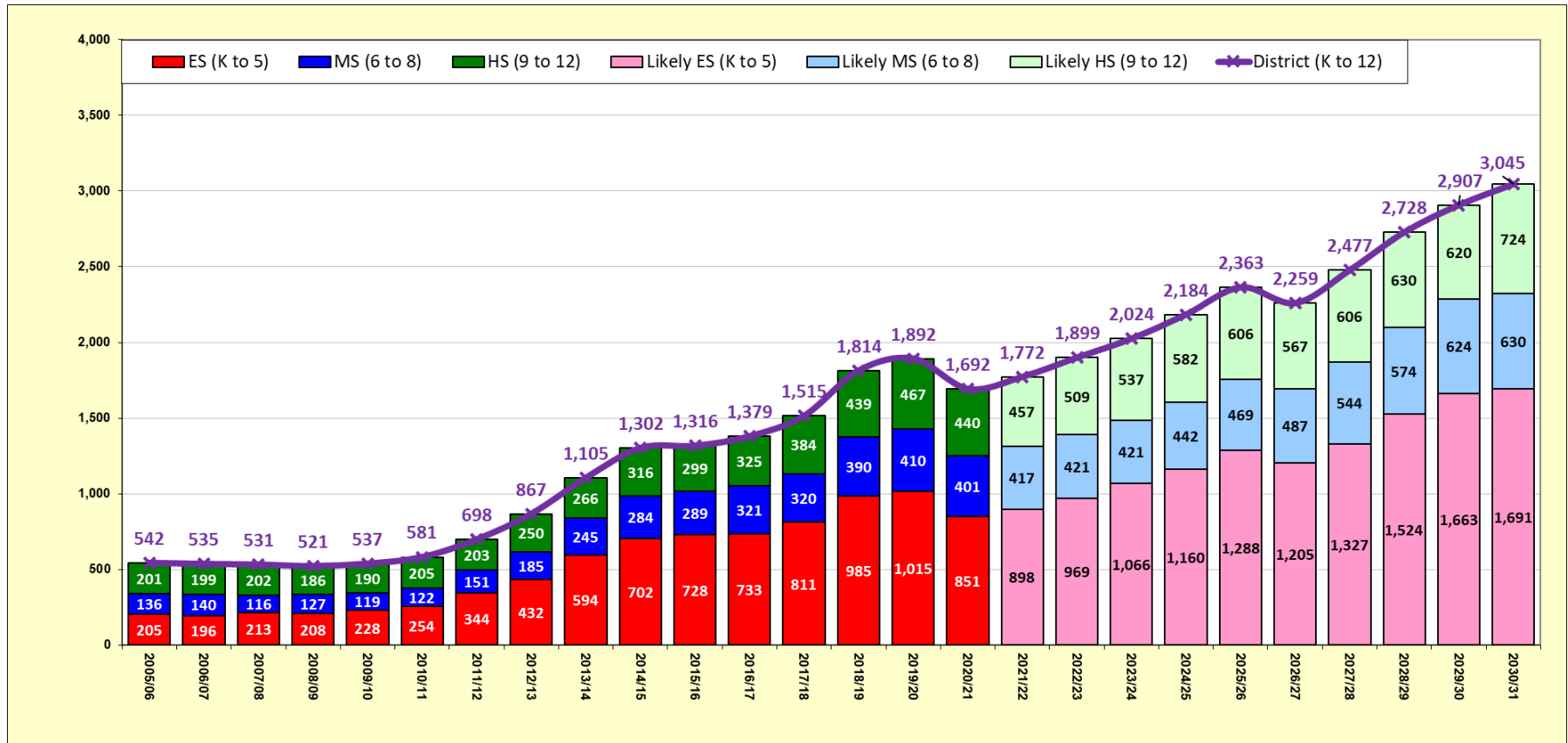
The following are some general development observations:

- Population has continued to increase, where residential development has drastically slowed, housing product must remain affordable for the district to continue growth
- Single-Family residential has the highest propensity to have school aged students, yield rates of this development type are typically greater than Multi-Family (Building Permit production in 2020 was higher than previous years)
 - There have been significant patterns shifts related to how long a household with students chooses to reside, with the greatest change being the multi-family developments
- Development near the High School and Rough Rider Center is thriving
 - Lots in the Stepping Stone and Fox Hill development were selected for the JDA Shovel Ready Lot Program and expect to have over 120 lots ready by the Summer of 2021
 - The JDA Shovel Ready Lot Programs offers aid for infrastructure and require a strict completion date
- New Fair Grounds and softball complex are to be established to the west of Watford city limits
 - City plans to expand city water & sewer access to the west
- Development near the new elementary school will need to be affordable for families with students
- New policies in government may have an impact on the oil industry and can impact future development and enrollment trends
- Vacancy rates in multi-family developments have increased within the last year
 - Brookledge Apartments occupancy rate decreased from 80% in December 2019 to 62% in December 2020 (McKenzie County Job Development Authority)
 - Development in Emerald Ridge seems to be at a pause
 - Tracking the types of development is important to understand the yield rate of students for every part of the community – there are varying yield rates with all developments

PART THREE: ENROLLMENT PROJECTIONS



PROJECTION VIEW



Enrollment Change:

- Enrollment Change – Overall enrollment increase anticipated (Elementary, Middle, and High) by 2025/26
 - A cycle is projected for enrollment to drop after about 5 years and then continue to increase
- Increases based on continued development opportunities within the district – if housing does happen at county and city assumptions, the ability to meet this forecast will be limited
- District increases by just nearly 670 students (+34.6%) (Annual Range: +4.7% to +8.2%)
- Elementary increases by about 430 students (+43.3%) (Annual Range: +5.5% to +11.0%)
- Middle School increases by about 70 students (+16.0%) (Annual Range: +0.1% to +6.1%)
- High School increases by about 170 students (+33.2%) (Annual Range: +3.9% to 11.4%)

PROJECTION NOTES

Projections Clarification:

- Past Enrollment is shown two different ways:
 1. Reside (Based on where a student Resides in relation to the attendance area – includes Open Enrollment)
 2. Attend (Based on what school the student is attending includes Open Enrollment)

Projections are shown one way:

1. Reside (Based on where a student Resides in relation to the attendance area: Includes Open Enrollment)
- **Capacity**
 - Provided by district administration
 - Light orange shading is where the capacity exceeds the building Capacity
 - Should be annually examined to ensure appropriate education space is available
 - **Other Items**
 - Enrollment Grade Configuration in Student Forecast Model (K-5, 6-8, 9-12)
 - Open enrollment trends are assumed to follow district policy and will continue like those trends during the projection time frame
 - Fox Hills Elementary opened in 2020/21 school year
 - Integrated potential outcomes as a result of COVID-19 that relate to a slowdown in new housing starts and challenges with the economy as it adapts to the “New Normal”
 - There are challenges looking into the future impact National Elections may have on the economic drivers that the McKenzie County Region has benefited from over the last decade


BUILDING PROJECTIONS

GRADE CONFIGURATION: K-5, 6-8, 9-12

School	Capacity Existing	Student Location	Past School Enrollment					Future Enrollment Reside & Attend Students									
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Badlands Elementary Capacity 600 Grades K to 5 (19/20: K to 3)	600	Reside Attend	493 504	536 547	507 513	525 530	408 427	430	463	534	595	674	642	713	828	914	930
Fox Hills Elementary Grades K-5	600	Res/Att Reside Attend	0 0 0	0 0 0	0 0 0	0 0 0	443 424	468	506	532	565	614	563	614	696	749	761
Watford City Middle School Capacity 550 Grades 6-8 (18/19: 3 to 6)	550	Reside Attend	329 336	357 362	610 618	624 633	401 401	417	421	421	442	469	487	544	574	624	630
Watford City High Capacity 800 Grades 9-12 (19/20: 7-12)	800	Reside Attend	519 539	582 606	669 683	714 729	440 440	457	509	537	582	606	567	606	630	620	724
DISTRICT K -12 TOTALS Capacity 2,550 Kdg to 12th	2,550	Reside Attend	1,341 1,379	1,475 1,515	1,786 1,814	1,863 1,892	1,692 1,692	1,776	1,897	2,025	2,183	2,361	2,259	2,477	2,728	2,907	3,045
By Grade	Capacity Existing	Past School Enrollment					Future Enrollment Reside & Attend Students										
Grade	Existing	2013/14	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31
Kind		128	123	145	194	186	164	181	182	201	220	250	207	300	342	344	317
1st		145	127	127	164	179	141	163	182	184	204	225	211	212	305	308	244
2nd		133	121	146	155	165	147	146	171	193	196	216	201	221	222	316	318
3rd		121	133	129	171	159	124	149	150	175	199	202	189	208	229	229	324
4th		102	123	141	140	172	128	124	152	152	180	206	176	196	216	237	236
5th		99	106	123	161	154	147	135	132	161	161	189	221	190	210	229	252
6th		99	107	98	146	148	134	146	137	128	165	163	146	223	191	193	229
7th		105	103	113	121	145	140	132	149	141	132	170	167	150	229	197	199
8th		85	111	109	123	117	127	139	135	152	145	136	174	171	154	234	202
9th		82	85	119	136	153	124	133	149	144	162	156	108	185	183	144	219
10th		84	96	94	113	118	124	120	134	149	146	165	158	110	187	184	146
11th		65	82	96	98	112	96	114	116	131	146	143	161	154	109	183	180
12th		68	62	75	92	84	96	90	110	113	128	142	140	157	151	109	179
K to 5th	1,200	728	733	811	985	1,015	851	898	969	1,066	1,160	1,288	1,205	1,327	1,524	1,663	1,691
6th to 8th	550	289	321	320	390	410	401	417	421	421	442	469	487	544	574	624	630
9th to 12th	800	299	325	384	439	467	440	457	509	537	582	606	567	606	630	620	724
District	2,550	1,316	1,379	1,515	1,814	1,892	1,692	1,772	1,899	2,024	2,184	2,363	2,259	2,477	2,728	2,907	3,045
K to 5th Grade Change			5	78	174	30	-164	47	71	97	94	128	-83	122	197	139	28
6th to 8th Grade Change			32	-1	70	20	-9	16	4	0	21	27	18	57	30	50	6
9th to 12th Grade Change			26	59	55	28	-27	17	52	28	45	24	-39	39	24	-10	104
District K to 12th Grade Change			63	136	299	78	-200	80	127	125	160	179	-104	218	251	179	138

Source: RSP & Associates, LLC - January 2021

Note 1: Student Projections are based on the residence of the student

 Exceed Existing Capacity

Note 2: PreKindergarten are not in the enrollment projections

Note 3: Capacity numbers for each school provided by the District

Note 5: New High School opened in 2015/16 - Past Grade Configurations have changed to allow for best student experience

MOVING FORWARD



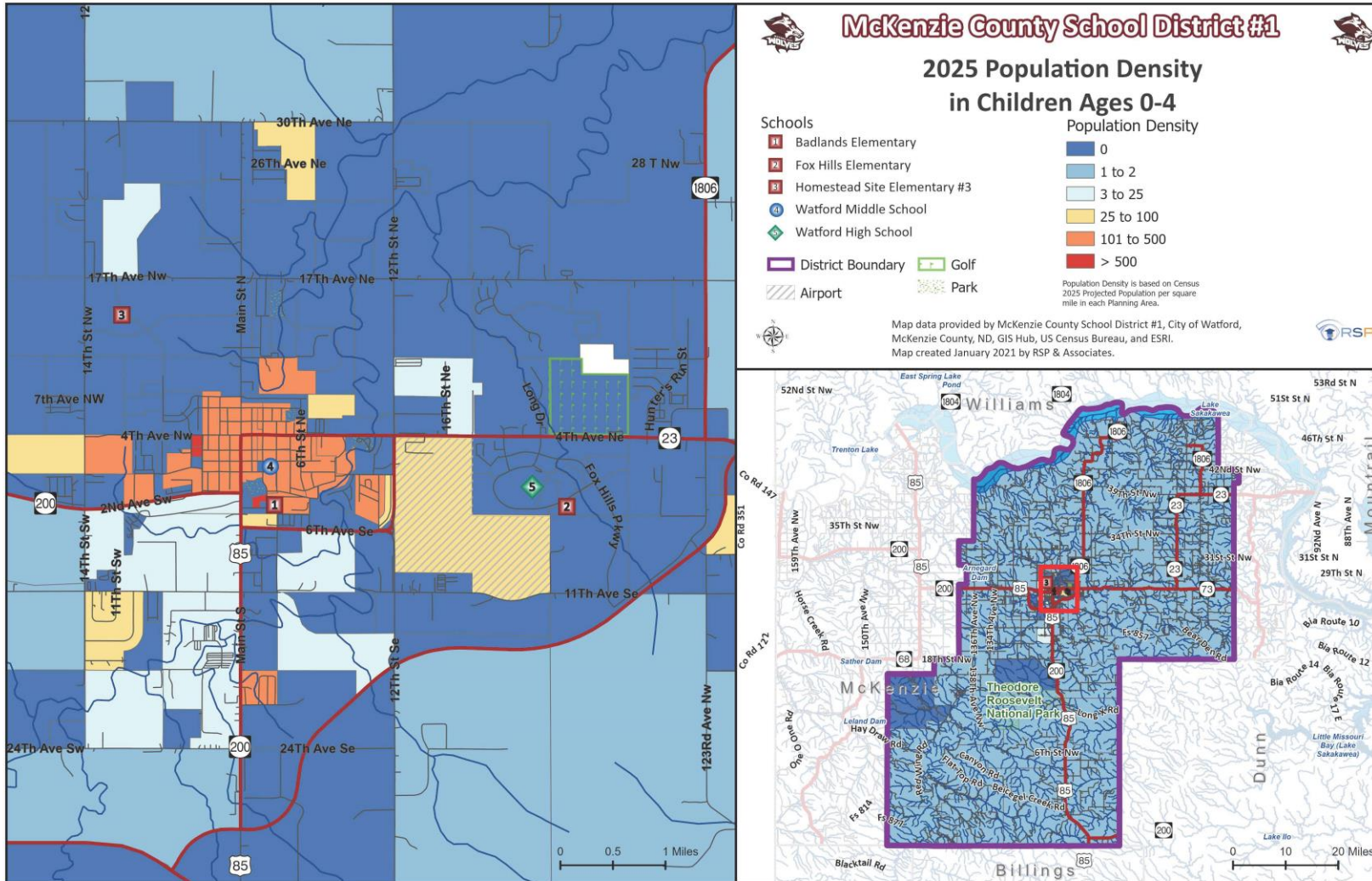
NEXT STEPS

The following items will assist the district advance its educational goals:

- Continue to utilize the enrollment projections to assist with planning for staff need for the following school year
- Annually review enrollment projections
 - There was an unexpected drop in enrollment in 2020/21, likely due to COVID-19
 - Need to be monitored to see if this is a new trend
- District administration and the Board of Education further study the enrollment, demographic, and development information presented
- Monitor development and infrastructure activity on at least a monthly basis to understand how that may impact future enrollment
 - Development has dramatically slowed within the last 5 years and only 42 building permits were issued in 2020 in Watford City
- Monitor demographic shifts and type of development as this continues to influence where future households locate impacting the number of students that will attend each school
 - From 2019 to 2020, population only increase about half of what the Census forecasted last year
- Change in government policy can impact economy, development, and enrollment trends and should be monitored
- Determine the criteria to address capacity issues and timing for future school construction, remodeling, or new attendance areas
 - When will the 3rd ES open?
 - Create plan to alleviate MS capacity
 - Administration should continue to examine facility utilization opportunities to improve the student education experiences
- Continue to make decisions and communicate that information to the community so they can understand how educational opportunities will support College and Career ready students
- RSP Enrollment forecasting is based on the best-known information at the time of the study
 - RSP has integrated into its analysis the instructional modality (In-Person, Hybrid, Virtual/Online) options a district may choose based on the analysis of all the school districts RSP has worked with in the 2020/21 school year
 - The analysis is presented as neutral toward how the district determined the student learning experience and does not seek to influence decisions that would minimize creating and maintaining healthy environments for all who come to each school, but does provide information to plan for the potential impact of that decision in areas such as staffing or building need
 - Future planning requires seeking answers to questions outside of the determined COVID response

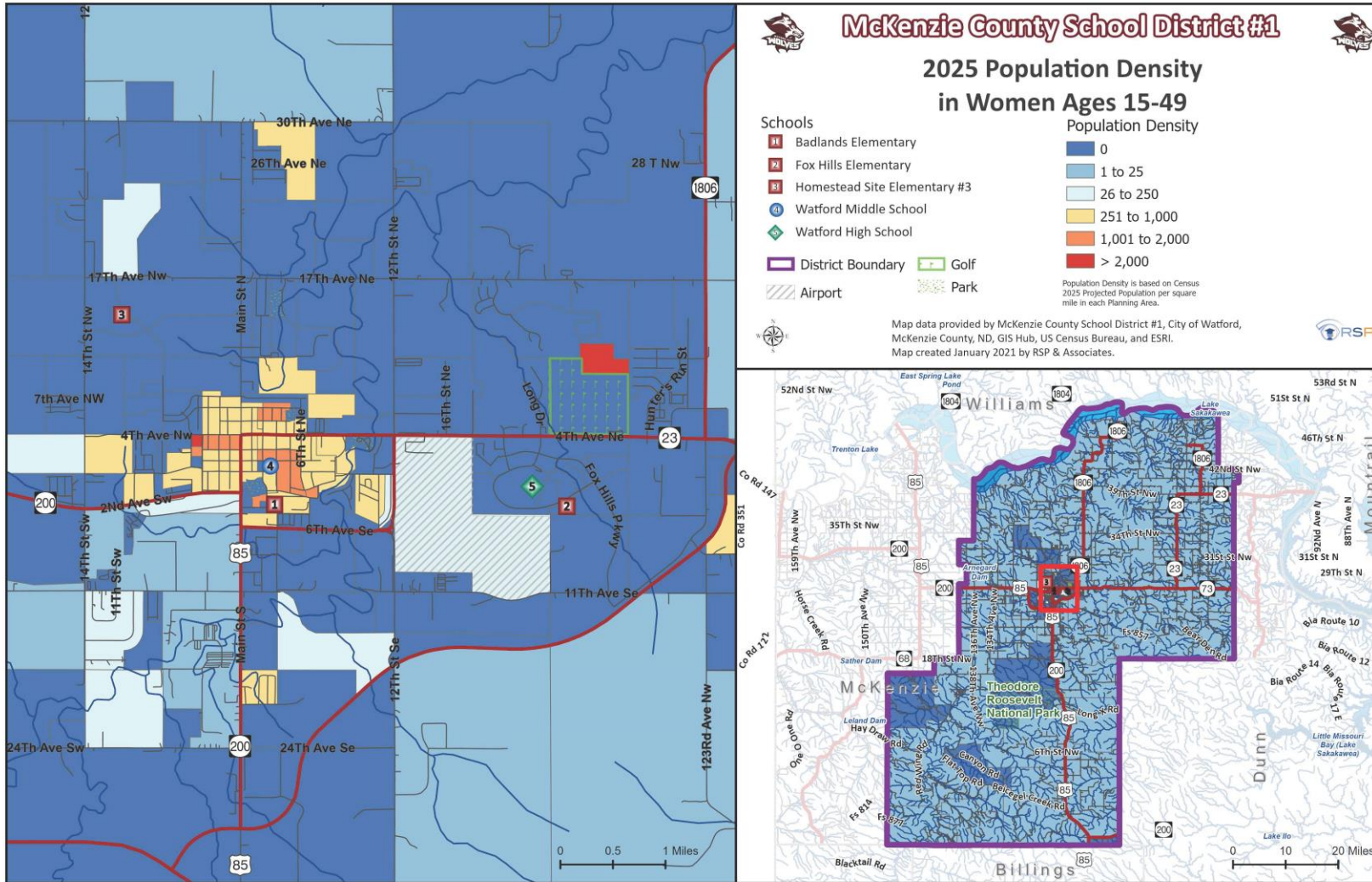
NOTES

POPULATION OF KIDS 0-4, 2025



- Depicted by Census Block Group with 2025 estimates
- Density weighted by land area of each Block Group
- **Red** areas have greatest density, **Blue** have the least
- This data helps benchmark the projection model choices for future student enrollment

POPULATION OF WOMEN 15-49, 2025



- Depicted by Census Block Group with 2024 estimates
- Density weighted by land area of each Block Group
- **Red** areas have greatest density, **Blue** have the least
- This data helps benchmark the projection model choices for future student enrollment

DEMOGRAPHICS



Population

Annual Rate;
Percent Change

2000-2010: 1.13%
2010-2020: 9.64%
2020-2025: 3.94%



Housing

Annual Rate;
Percent Change

2000-2010: 0.80%
2010-2020: 9.57%
2020-2025: 3.12%



Income

Per Capita;
Percent Change

2020-2025: 1.02%



Workforce

Unemployment Rate

2020: 8.4%

NOTES:

- Overall, the District is experiencing an **Increase** in population and housing. However, the rate will be slower for the next five years.
- In a growing community housing and population should have a correlation and, on the surface, indicate a general housing supply/demand
- The type of residential unit is not known in these numbers or how affordable the units are so more analysis required.
- Income is projected to **increase** over 1 percent annually through 2025
- Unemployment rate is lower than the State of North Dakota average

DEMOGRAPHIC CONSIDERATION

	McKenzie County School District	Williston Public School District #1	Watford City ND	Dunn County	McKenzie County	State of North Dakota
Unemployment Rate	8.4%	9.0%	8.5%	9.4%	11.0%	10.1%
Average Household Size	2.40	2.35	2.34	2.43	2.56	2.29
Median Age	44	37.3	43.2	46.2	40	38.2
Total Population	9,569	29,432	5,431	4,404	15,397	790,465
Median Household Income	\$84,396	\$79,086	\$76,617	\$73,948	\$75,469	\$62,746
Total Housing Units	4,775	14,607	2,599	2,558	7,385	380,795
Owner Occupied Housing Units	2,292	6,593	1,010	1,240	3,428	206,543
Renter Occupied Housing Units	1,654	5,785	1,284	522	2,533	127,071
Vacancy Rate	17.4%	15.3%	11.7%	31.1%	19.3%	12.4%

Ethnicity	McKenzie County School District	Williston Public School District #1	Watford City ND	Dunn County	McKenzie County	State of North Dakota
White	92.5%	85.7%	91.0%	87.9%	77.4%	84.4%
Black	0.5%	0.6%	0.5%	0.4%	1.5%	3.1%
American Indian/Alaskan	0.2%	5.2%	0.2%	8.0%	8.7%	4.9%
Asian	1.0%	0.3%	1.4%	0.2%	0.8%	1.7%
Pacific Islander	0.0%	0.0%	0.1%	0.0%	0.0%	0.1%
Other Race	0.0%	0.0%	0.0%	0.0%	0.0%	0.1%
Two or More Races	1.6%	5.5%	1.6%	2.2%	2.8%	2.1%
Hispanic	4.1%	2.6%	5.2%	1.2%	8.7%	3.8%

Source: U.S. Census, Esri BAO

Demographics Information

- Demographic attribute information for McKenzie County School District is similar to the Watford City
- The Unemployment Rate is lower than the State of North Dakota (estimates from July 2020 from the US Census)
- The Median Household Income is higher than state of North Dakota but lower than some of the districts compared in the table
- Has the highest vacancy rate for all geographies

EMPLOYMENT INFORMATION

	McKenzie County School District	Williston Public School District #1	Watford City ND	Dunn County	McKenzie County	State of North Dakota
2019 Agriculture/Mining (SIC01-14) Employees	10.6%	11.8%	5.2%	23.2%	10.2%	4.0%
2019 Construction (SIC15-17) Employees	13.2%	9.5%	1.5%	5.3%	11.1%	5.6%
2019 Manufacturing (SIC20-39) Employees	5.5%	3.3%	2.8%	9.2%	4.2%	5.6%
2019 Transportation (SIC40-47) Employees	10.0%	5.2%	14.4%	5.9%	8.4%	3.5%
2019 Communication (SIC48) Employees	0.4%	1.0%	0.2%	0.0%	0.4%	1.0%
2019 Utility (SIC49) Employees	4.3%	0.7%	1.4%	3.7%	4.0%	0.9%
2019 Wholesale Trade (SIC50-51) Employees	3.7%	6.4%	3.5%	2.6%	2.9%	5.5%
2019 Home Improvement (SIC52) Employees	1.1%	2.7%	1.7%	1.5%	1.0%	1.7%
2019 General Merchandise (SIC53) Employees	0.2%	0.5%	0.4%	0.3%	0.1%	1.7%
2019 Food Stores (SIC54) Employees	1.4%	2.8%	1.7%	1.8%	1.2%	2.0%
2019 Auto Dealer/Gas Station (SIC55) Employees	2.3%	2.9%	2.1%	2.9%	2.1%	3.0%
2019 Apparel/Accessory (SIC56) Employees	0.3%	0.7%	0.5%	0.2%	0.2%	0.6%
2019 Furniture/Home Furnishings (SIC57) Employees	0.1%	0.5%	0.0%	0.2%	0.1%	1.3%
2019 Eating & Drinking (SIC58) Employees	5.6%	7.8%	8.8%	4.6%	4.1%	6.3%
2019 Miscellaneous Retail (SIC59) Employees	0.9%	1.9%	1.9%	1.9%	0.8%	2.7%
2019 Banks (SIC60-61) Employees	1.8%	0.9%	2.7%	0.8%	1.3%	1.7%
2019 Securities Broker (SIC62) Employees	0.2%	1.0%	0.3%	0.0%	0.1%	0.5%
2019 Insurance (SIC63-64) Employees	0.2%	0.6%	0.3%	0.8%	0.1%	1.7%
2019 Real Estate/Holding (SIC65-67) Employees	2.3%	1.3%	4.1%	0.6%	2.0%	2.0%
2019 Hotel/Lodging (SIC70) Employees	2.7%	2.9%	1.9%	2.0%	2.1%	1.7%
2019 Auto Services (SIC75) Employees	1.6%	1.9%	0.9%	1.5%	1.3%	1.3%
2019 Movie/Amusement (SIC78-79) Employees	1.6%	1.0%	0.2%	1.1%	10.5%	2.7%
2019 Health Services (SIC80) Employees	7.9%	10.7%	16.0%	6.7%	6.9%	13.0%
2019 Legal Services (SIC81) Employees	0.3%	0.5%	0.4%	0.2%	0.2%	0.5%
2019 Education/Library (SIC82) Employees	2.2%	3.3%	2.1%	6.2%	4.6%	8.2%
2019 Other Service (SIC72-89SEL) Employees	16.9%	12.9%	20.1%	8.0%	13.1%	15.3%
2019 Government (SIC91-97) Employees	2.7%	5.1%	4.4%	8.6%	6.6%	5.6%
2019 Unclassified Establishments (SIC99) Employees	0.3%	0.1%	0.5%	0.3%	0.4%	0.5%

Source: U.S. Census, Esri BAO

Employment Information

- This table provides the type of employment a person has based on the geography of each column
- Highest percentage of employees are in Other Service Employees (16.9%)
- When compared to all neighboring geographies, McKenzie County School District has a greater percentage of employees working in Construction and lower percentage of employees working in Government (estimates from July 2020 from the US Census)